

gorenje

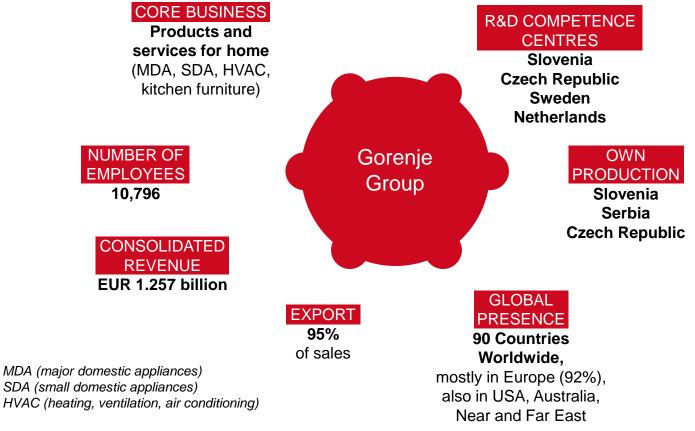
### Commercial papers GRV05

Presentation of Gorenje Group and the proposed terms and conditions of commercial papers

January 2017





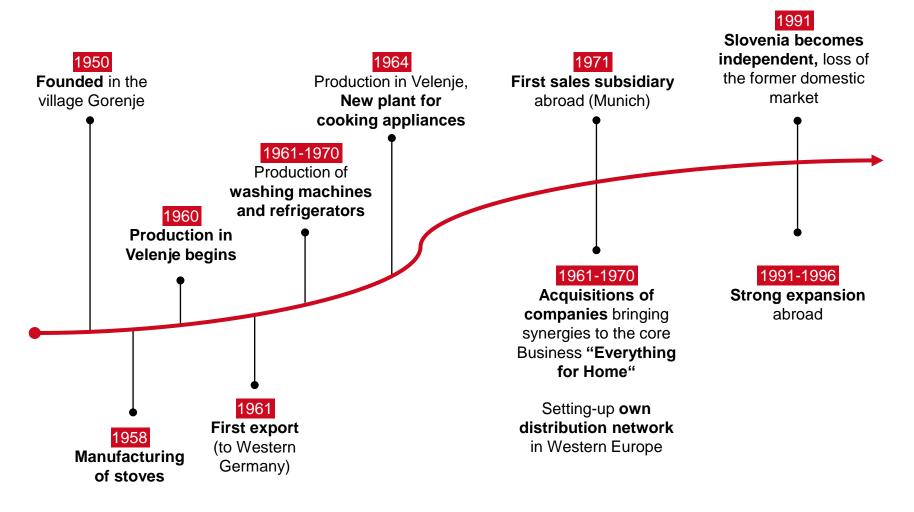






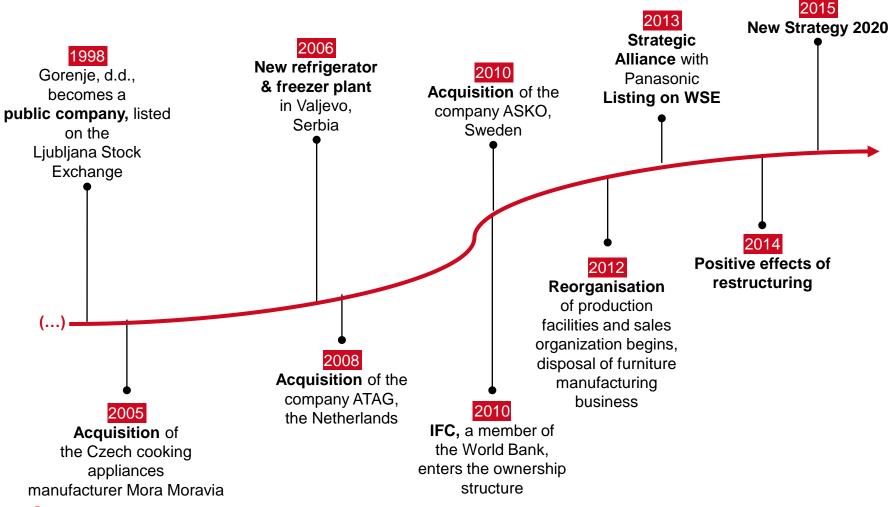


### More than 60 Years of Tradition





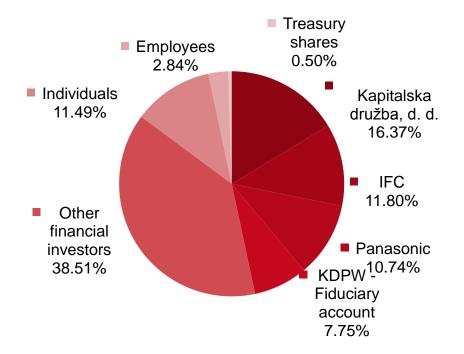
## **Fast Development in the Last Decade**





# **Ownership Structure** More than 60% of foreign shareholders

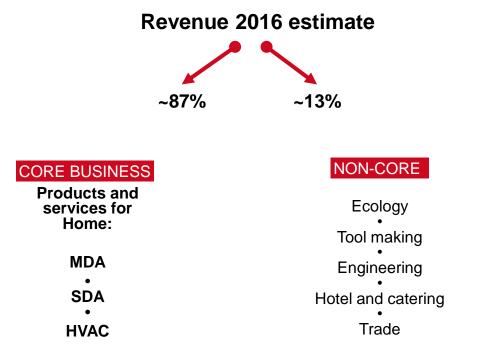
#### Ownership structure as at 31 December 2016



Ten major shareholders	No. of shares (31 Dec 2016)	Share in %
KAPITALSKA DRUŽBA, D.D.	3,998,653	16.37%
INTERNATIONAL FINANCE CORPORATION	2,881,896	11.80%
PANASONIC CORPORATION	2,623,664	10.74%
KDPW - FIDUCIARNI RAČUN	1,892,218	7.75%
HOME PRODUCTS EUROPE B,V.	1,221,231	5.00%
RAIFFEISEN BANK AUSTRIA D.D FIDUCIARNI RAČUN	1,125,573	4.61%
Alpen.SI, mešani fleksibilni podsklad	793,208	3.25%
ZAGREBAČKA BANKA D.D FIDUCIARNI RAČUN	786,063	3.22%
BNP PARIBAS SECURITIES SERVICES S.C.A.	690,000	2.83%
AUERBACH GRAYSON & COMPANY LLC	647,165	2.65%
Total major shareholders	16,659,671	68.21%
Other shareholders	7,764,942	31.79%
Total	24,424,613	100%



### **Business Activities**

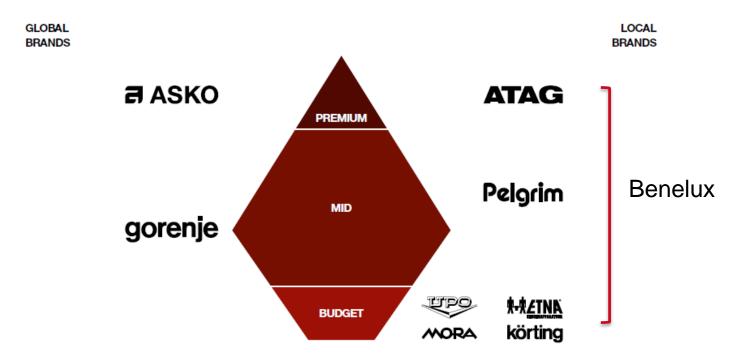


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### **Gorenje Group Brand Portfolio**



Implementing a multi-brand strategy with attention on the upper-mid and premium price segment.





## Most Important Sales Markets: Germany, Russia and the Netherlands

#### RUSSIA THE NETHERLANDS SERBIA SLOVENIA CZECH REPUBLIC CROATIA DENMARK

#### AUSTRALIJA USA

GERMANY

UKRAINE BIH AUSTRIA POLAND BELGIUM HUNGARY FINLAND NORWAY RUMANIA SLOVAKIA SWEDEN BULGARIA GREAT BRITAIN FRANCE MONTENEGRO





## **R&D Competence Centres**

Firm Foundations for Future Development of the Gorenje Group

**Cooperation** with international institutions, knowledge and excellence centres.



#### ALTA

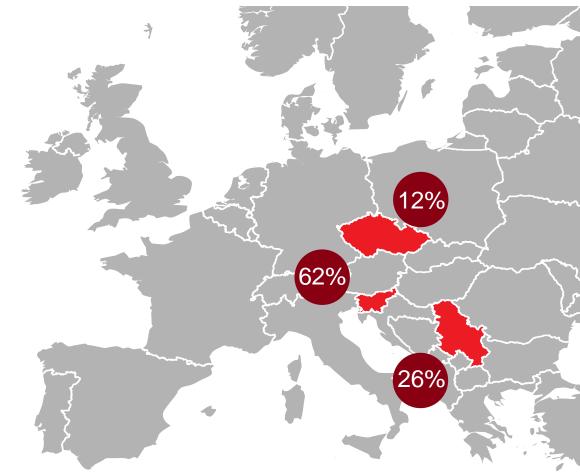
### **gorenje**group

## **Production Facilities for MDA in 3 Countries**

Slovenia, Velenje High value-added products – cooking appliances, dishwashers, and advanced washing machines and dryers and niche refrigerators

Czech Republic, Mariánské údolí Freestanding cookers

**Serbia**, Valjevo, Stara Pazova, Zaječar Refrigerators and freezers, water heaters, and lower segment washing machines and dryers



#### **ALTA**

### **gorenje**group

# Gorenje Group Macro-organization and



Thoughtfully constructed sales network, which will be expanding outside Europe.

#### CURRENT MACRO ORGANIZATION (HOME)\*

PARENT COMPANY	Gorenje, d.d.
HOLDING COMPANIES	2
SALES BUSINESS UNITS	46 (incl.representative offices)
PRODUCTION COMPANIES	5

#### Note:

\* Copenhagen is the regional hub for Scandinavia (Gorenje Group Nordic)

\*\* Prague (Gorenje Spol) is the regional hub for the Czech Republic and Slovakia

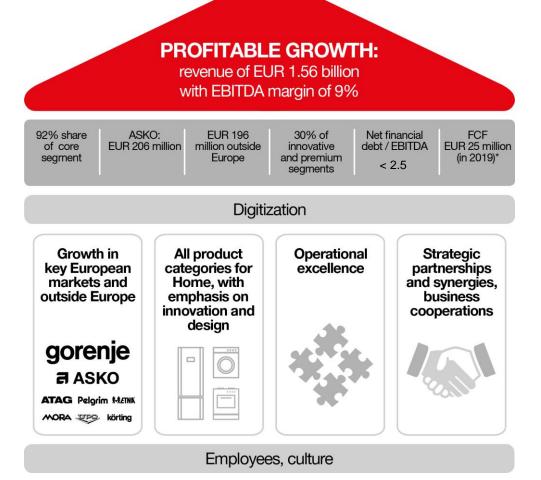






Key categories of the Strategic Plan 2016-2020

# gorenjegroup STRATEGIC PILLARS 2020



ΑΙΤΑ





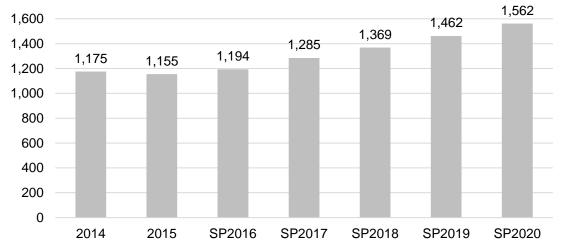
## **CORPORATE GOALS OF GORENJE GROUP 2020**

Revenue of EUR 1.56bn by 2020; increase of revenue by over 35% (CAGR of 2020 / 2015: + 6.2%).



#### Corporate goal 2020: REVENUE OF EUR 1.56 BILLION

Gorenje Group net sales revenue (excluding divested Ecology) in EUR billion







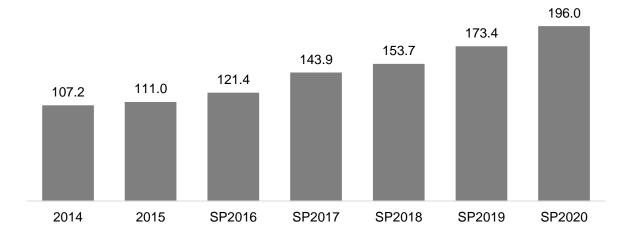
## **CORPORATE GOALS OF GORENJE GROUP 2020**

Doubled revenue of EUR 196m generated outside Europe; 14% of total Home segment sales.



# Corporate goal 2020: REVENUE OF EUR 196 MILLION GENERATED OUTSIDE EUROPE

Revenue from sales outside Europe (EUR million)







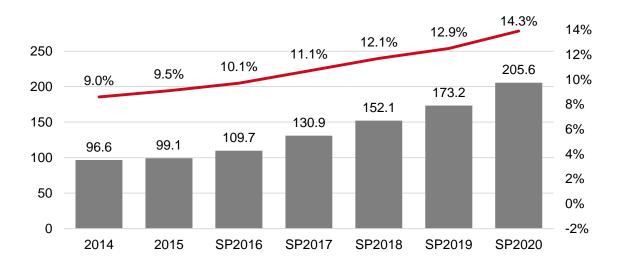
# **CORPORATE GOALS OF GORENJE GROUP 2020**

#### Increase in sales of the Asko premium brand



#### Corporate goal 2020: ASKO REVENUE OF EUR 206 MILLION

Net revenue from Asko sales (EUR million) and share in total core activity (Home) sales, in %





Summary of the Gorenje Group Interim Report January-September 2016





# **9M 2016**: Key financial indicators

EURm	Q3 2015	Q3 2016	Index	9M 2015	9M 2016	Index	Plan 2016*	Plan track
Revenue	317.4	319.6	100.7	875.2	900.9	102.9	1.201.0	75.0
EBITDA	17.1	20.3	118.5	50.8	60.5	119.2	84.9	71.3
EBITDA Margin (%)	5.4%	6.4%	/	5.8%	6.7%	/	7.1%	/
EBIT	5.6	8.5	152.0	16.3	25.2	154.5	37.6	67.0
EBIT margin (%)	1.8%	2.7%	/	1.9%	2.8%	/	3.1%	/
Profit before taxes	-1.9	3.4	/	-7.3	8.1	/	11.2	71.6
Profit or loss for the period	-2.5	2.0	1	-9.4	4.1	1	7.6	54.4
ROS (%)	-0.8%	0.6%	/	-1.1%	0.5%	/	0.6%	/

\*Business Plan 2016 is exclusive of the companies of the Ecology segment, which were subject to divestment (Gorenje Surovina d.o.o., Maribor, Kemis-BH, d.o.o., BiH, Kemis Valjevo d.o.o., Serbia, Cleaning System S, d.o.o., Serbia, PUBLICUS, d.o.o., Ljubljana, EKOGOR, d.o.o., Jesenice).





# **9M 2016:** Key financial indicators

EURm	Q3 2015	Q3 2016	Index	Plan 2016*
Gross financial debt	424.5	426.7	100.5	333.4
Net financial debt	401.4	405.1	100.9	319.0
Net financial debt / EBITDA	5.5	4.5	/	3.8

- **Gross debt:** EUR 426.7m (EUR +2.2m).
- Net financial debt: EUR 405.1m (EUR +3.7m).
- Net financial debt / EBITDA ratio: 4.5 (1.0 better than last year).

# **gorenje**group **Q3 2016:** One of the Best Quarter / The 4<sup>th</sup> Positive Quarter in a Row



- **Solid performance** from H1 of 2016 has continued in **Q3 2016**.
- → Our sales revenue totalled at EUR 319.6m or 0.7% more than in Q3 2015.
- Sales revenue amount and growth are consistent with the Gorenje Group sales plans for Q3 2016.
- Sales revenue from core activity Home: EUR 282.7m and comparable to the planned revenue dynamics.
- → EBITDA amounted to EUR 20.3m (+18.5% more than last year).
- → EBITDA margin was at 6.4% (up +1.0 p.p. from Q3 2015).
- → EBIT amounted to EUR 8.5m (+52.0% more than last year).
- → EBIT margin at 2.7%, (+0.9 p.p. more than in the comparable period of 2015).
- Our Q3 bottom line is a profit of EUR 2.0m, which is by EUR 4.5m better than in Q3 2015, that was wrapped up with a loss of EUR 2.5m. The Group generates and records profit for the past four consecutive quarters. Also the Home Core activity generated profit.



# **gorenje**group **9M 2016:** Quality Sales = Profitability

- → Our sales revenue totalled at EUR 900.9m or +2.9% more than in 9M 2015.
- Sales revenue amount and growth are consistent with the Gorenje Group sales plans for 9M 2016.
- → Sales revenue from core activity Home: EUR 782.2m (+3.4%) and comparable to the planned revenue dynamics.
- → Without the impact of exchange rate fluctuations, the Home's organic growth in revenue amounted to 5.3%.
- **EBITDA amounted to EUR 60.5m (+19.2%** more than last year).
- → EBITDA margin was at 6.7% (up +0.9 p.p. from 9M 2015).
- → EBIT amounted to EUR 25.2m (+54.5% more than last year).
- **EBIT margin at 2.8%,** (+0.9 p.p. more than in the comparable period of 2015).
- Our bottom line is a profit of EUR 4.1m, which is better than in 9M 2015, that was wrapped up with a loss of EUR 9.4m.



# **9M 2016:** Better Sales Structure = Better Profit

9M 2016 performance fuelled by successful performance in the Home activity, owing to:

- → Sales growth (+3.4% or EUR + 26.0m).
- favourable regional structure of sales with growing sales in the following markets:
  - → East Europe (+4.6%),
  - → CIS (+14.2%),
  - → Benelux (+4.3%).
- favourable brand structure of sales with growing sales of the following brands:
  - → Asko (+7.9%),
  - → Atag, Pelgrim and Etna (+4.3%).



## 9M 2016: Good Product Structure = Additional Profit

9M 2016 performance fuelled by successful performance in the Home segment, owing to:

- Favourable product structure of sales with growing sales of the following segments:
  - premium appliances (6,7-percent volume growth; 16.8% share in total MDA sales by volume and 27.5% share in MDA revenue structure; increase by 0.4 p.p.).
  - innovative appliances (16.8-percent volume growth; 10.3% share in total MDA sales by volume and 16.8% share in MDA revenue structure, increase by 1.2 p.p.).
  - cooking appliances (+5.0% volume growth; 43.8% share in MDA revenue structure).
  - dishwashers (+14.5% volume growth; 11.1% share in MDA revenue structure).
  - small household appliances (+36.3% revenue growth).



## 9M 2016: Long Term Cost Savings Now Showing

**Cost efficiency** 

**Production** 

Solid management of costs of raw and processed materials (lower purchase price as in 9M 2015):

- → by renegotiation with suppliers in 9M 2016,
- prior favourable forward purchases of certain strategic raw materials (e.g. sheet metal, plastics, etc.),
- activities related to optimising the use of material in direct production,
- supply with components from the best competitive countries.

# **Gorenje**group 9M 2016: Long Term Cost Savings Now Showing

#### **Cost efficiency**

#### **Optimization of logistic cost**

- Logistical activities are aimed at optimizing the logistics routes and developing a new logistics model,
- → Lower share of logistics costs.

#### Labour costs

→ Labour costs growth in period 9M 2016 by +2,7%; compared to +2,9% increase in Net sales revenues.

#### **Quality costs**

• Lower share of quality costs as a result of improved quality of appliances.

### gorenjegroup 9M 2016: Focused Investment in Marketing and R&D

Increased investment into marketing and development (by EUR 3.4m compared to 9M 2015):

- → Investment into development EUR 23.9m (2.7% of the Group revenue; increase by 0.18p.p. or EUR 2.2m).
- → Investment into marketing EUR 18.2m, (2.0% of the Group revenue; increase by 0.17 p.p. or EUR 2.0m).

# **Gorenje**group **9M 2016**: Development and new Products

Pursuant to the Group's strategic goal, we have increased investments in product development to 2.7% in the Group's revenue structure (0.18 p.p. more than in 9M 2015).

Key innovations that were launched in 9M 2016:

- upgraded built-in undercounter refrigerators (600 mm),
- 10 kg washing machine for the strategic partner Panasonic,
- Asko Craft premium built-in ovens programme,
- new programme of mid-price range dishwashers.



# **Gorenje**group **9M 2016: Continued Good Financial** Management

Improved EBITDA profitability

- → EUR 60.5m (EUR +9.7m compared to 9M 2015)
- We cut our interest expense by 14.9% (EUR 2.0m lower than last year).
- We reported a positive result of foreign exchange rate differences of EUR 1.0m (EUR 7.6m better than last year).

Improved Net profit/loss profitability

Net Profit in 9M 2016 of EUR 4.1m (EUR +13.5m compared to last year).

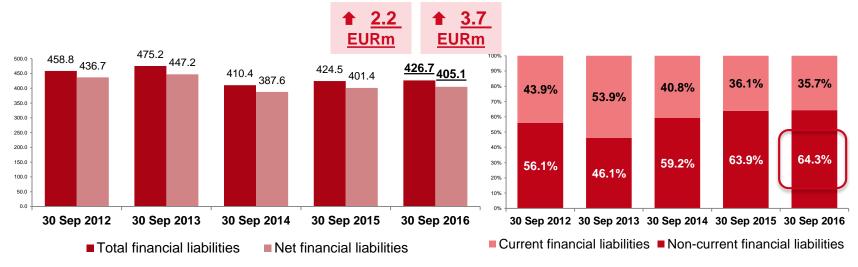
The net financial debt at EUR 405.1m remained at the comparable level of 2015.

We improved our net financial debt/EBITDA ratio from 5.5 in 9M 2015 to 4.5 in 9M 2016 (by 1.0 relative to PY 2015).

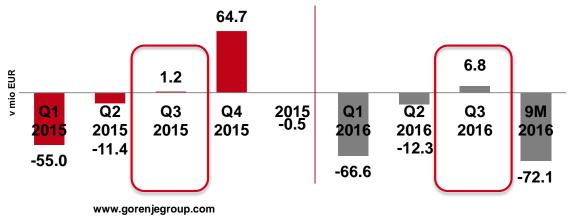


# gorenjegroup 9M 2016: Financial performance

# Movement of total and net financial liabilities in Q3 for the period 2012-2016 (EURm) and the maturity structure of financial liabilities



#### Cash flows from operating and investing activities



- Very strong positive cash flow from Q4 2015,
- Very low level of net working capital recorded as at 31 Dec 2015, in particular trade receivables as a result of the additional launch of the permanent factoring in most of the countries.
- These dynamics are typical, as the Group generates its positive cash flows from operating and investing activities in the H2 of the year.

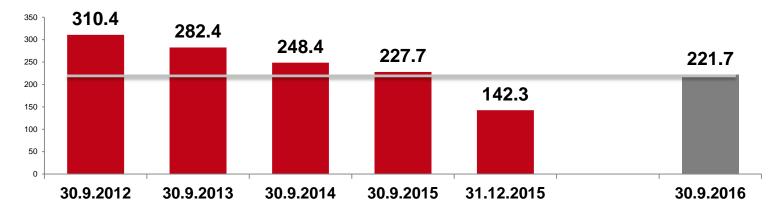


# **gorenje**group **9M 2016**: Working Capital

#### Investments in net working capital

EURm	30 Sep 2012	30 Sep 2013	30 Sep 2014	30 Sep 2015	31 Dec 2015	30 Sep 2016
+ Inventories	247.7	250.8	249.8	249.7	225.9	249.3
+ Trade receivables	282.3	240.3	228.0	220.5	161.0	212.3
+ Other current assets	53.2	64.3	48.9	50.0	52.2	57.1
<ul> <li>Trade payables</li> </ul>	-176.3	-178.1	-182.8	-191.2	-221.0	-191.2
- Other current liabilities	-96.5	-94.9	-95.5	-101.3	-75.8	-105.8
= Net working capital	310.4	282.4	248.4	227.7	) 142.3	221.7

#### Movement of net working capital in the 2012-2015 period (EURm)



Net working capital = inventories + trade receivables +other current assets – trade payables – other current liabilities

### gorenjegroup 9M 2016: Balance Sheet



- Further decrease of net working capital (EUR -6m), at the same time the growth of business operations:
  - Inventories: declined by EUR 0.4m; (Inventories of coal at the end of Q3 2016 amounted to EUR 8.6m, and over the same period last year 0.044m.); Inventory turnover amounted to 71 days (-1 days).
  - **Trade receivables:** declined by EUR 8.2m; The average turnover of receivables was 56 days (-6 days).
  - Trade payables: at the level of 9M 2015; Turnover of liabilities was 82 days (+4 days).

EURm	30 Sep 2015	30 Sep 2016	EURm	30 Sep 2015	30 Sep 2016
Net non-current assets	513.3	532.2	Equity	363.9	370.0
Inventories	249.7	249.3	Non-current financial liabilities	271.3	274.2
Trade receivables	220.5	212.3	Current financial liabilities	153.2	152.4
Trade payables	-191.2	-191.2	Cash and cash equivalents	-23.2	-21.6
Other current assets / liabilities	-51.3	-48.7	Net debt capital	377.0	383.9
Net working capital	227.7	221.7	Financial investments	-24.3	-21.2
NET ASSETS	740.9	753.9	NET INVESTED CAPITAL	740.9	753.9
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Executive summary of Gorenje Group 2016 performance estimate and 2017 business plan

# gorenjegroup2016 performance estimateALT/2Successful first year of strategy pursuit

- We achieved the plan for Gorenje Group sales revenue. Amounting to EUR 1,257.2 million, it exceeds the 2015 revenue by 2.6%.
- In the business segment Home we generated sales revenue of EUR
   1,090.8 million, which represents 3.3 percent revenue growth.
- We have significantly improved the Gorenje Group EBITDA with favourable sales structure and sound cost management. EBITDA is estimated to amount to EUR 87 million, which is 8.6% more than in 2015.
- We have generated profit in every quarter and exceeded the planned profit by 5%. In our estimate, Gorenje Group profit will amounted to EUR 8 million, which is an improvement of EUR 16 million relative to 2015.
- We have decreased the relative debt of Gorenje Group we have improved the net debt to EBITDA ratio from 4.1 in 2015 to 3.9 in 2016.

# gorenjegroup2016 performance estimateA year of improved sales structure

- 2016 was a year of successful performance in the Home segment, which was based on:
  - Sales growth (+3.3% or EUR +34.8 million)
  - favourable geographical structure of sales; highest sales increase was seen in the markets of

- Russia, Ukraine, and Eastern Europe,
- Benelux,
- Australia, USA, and Asia, under own brands.
- We increased sales under premium brands Asko and Atag.
- In the structure of sales in terms of products, the highest increase was seen in kitchen and dishwashing appliances, and with small domestic appliances.
- We increased the share of premium and innovative appliance sales. Premium products account for 27.4% of total MDA sales, which is more than planned for this period.

# **gorenje**group **2016 performance estimate ALT/** A year of cost efficiency and savings

- Successful raw and processed material cost management:
  - by renegotiation with suppliers,
  - by prior favourable forward purchases for some strategic raw materials (sheet metal, plastics etc.),
  - → by optimized use of material in direct manufacturing.
- Sound management of **logistics costs**:
  - Activities aimed at logistics route/path optimization, new logistics models development,
  - we have cut logistics costs despite the growth of Gorenje Group revenue.
- Revenue growth in the Home segment was greater than labour cost growth in the Home segment.
- Lower quality costs due to improved appliance quality.

# gorenjegroup2016 performance estimateALT/2A year of solid financial management

- We have cut our interest expenses and average finance expenses.
- With efficient management, we significantly improved our currency translation differences result which had a material impact on Gorenje Group performance in 2015.
- With growth of business activities, we cut our investments into net working capital and reduced the complexity of our inventory.
- We have generated **positive cash flow in the last quarter** and, as a result, **relatively deleveraged** at the Group level (net financial debt to EBITDA ratio at 3.9).
- We maintain a favourable maturity profile of our financial liabilities (approximately 75% of long-term sources) and a low level of required refinancing for 2017.
- We have increased our liquidity reserve and thus improved our financial stability.

## gorenjegroupBusiness Plan 2017ALTAFurther growth of revenue and profitability

- Key categories (EBITDA, EBIT, profit) are consistent with the strategic goals of the 2nd year of the 2016–2020 Strategic Plan.
- Further growth of sales revenue planned for:
  - Gorenje Group (+4.6%)
  - Home segment (+5.0%)
- Improvement of Gorenje Group profitability:
  - EBITDA: EUR 97.1 million (+11.6%)
  - EBIT: EUR 39.7 million (+2.6%)
  - **Profit: EUR 13.1 million** (+62.3%)
- Managing procurement price risk and currency risk, and the improvement projects at all levels of business.
- Further working capital optimization and positive cash flow.
- Further **relative deleveraging** at the Group level (net financial debt to EBITDA ratio of **3.5**).

## gorenjegroup Business Plan 2017



EUR million	Estimate 2016	Plan 2017	Index P 17 / E 16
Consolidated revenue	1,257.2	1,315.3	104.6
EBITDA	87.0	97.1	111.6
EBITDA Margin (%)	6.9%	7.4%	/
EBIT	38.7	39.7	102.6
EBIT Margin (%)	3.1%	3.0%	/
Profit before taxes	11.6	19.5	167.8
Profit or loss for the period	8.0	13.1	162.3
ROS (%)	0.6%	1.0%	/
Net financial debt / EBITDA	3.9	3.5	/
38 www.gorenjegroup.com	L		

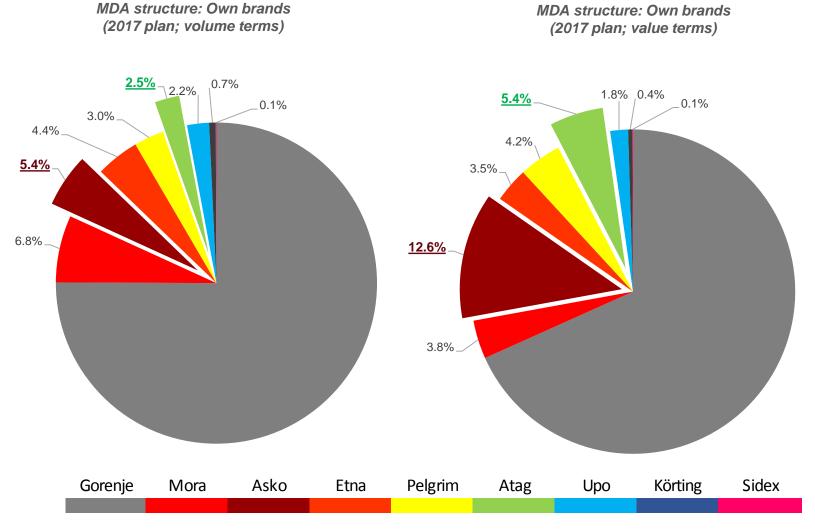
# gorenjegroupBusiness Plan 2017ALTSolid sales structure by territories and<br/>products

- Revenue growth and profitability shall be based on:
  - Improved geographical structure of sales: further growth in the markets of Benelux, Eastern Europe, and CIS;
  - improved sales structure by brands: increase of sales under the Asko and Atag brands
  - Improved sales structure in terms of products: growth of sales for products with higher value added

As a result:

- further growth of share of innovative and premium products
- higher average sales prices
- improved utilization of production capacities
- To support the growth of sales in the premium and innovative segment, we are stepping up our investment into marketing and development.

## gorenjegroupBusiness Plan 2017ALTAOwn brand portfolio for all market segments

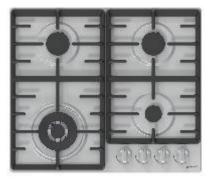


## **gorenje**group Business Plan 2017 ALTA Targeted investment into new product Development (1/2)

### New product development and launch

- Consistently with the strategic policies, we support sales growth with targeted investment into new product development; 2.7% of Gorenje Group revenue to be allocated to investments into development.
- New launches in all product categories.
- Innovative functions, simplicity, userfriendly controls.
- New platforms for high-end appliances under the Asko brand.







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## **gorenje**group Business Plan 2017 ALTA Targeted investment into new product Development (2/2)

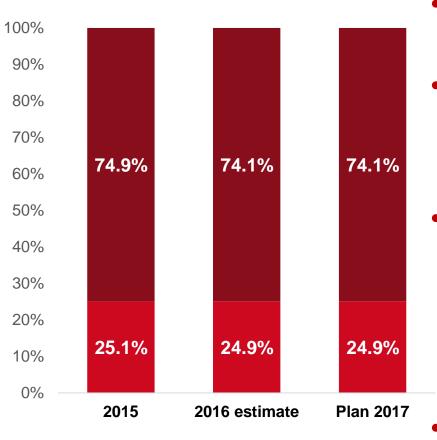
- New premium dishwasher platform and additional dishwasher models in the mid-price segment.
- Development of a platform for connectible appliances.
- New generation of free standing cookers and gas hobs.
- New generation of built-in refrigerators.
- New collections and products of small domestic appliances.





## **gorenje**group

## **Business Plan 2017** Stable financial structure



Long-term financial liabilitiesShort-term financial liabilities

**Further relative deleveraging** planned (net financial debt to EBITDA ratio at **3.5**)

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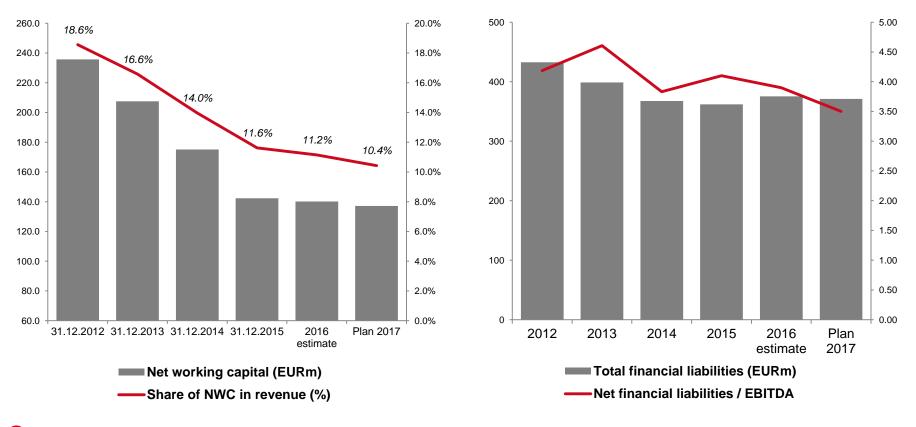
- We maintain a stable maturity profile of our financial liabilities (approximately 75% of long-term sources), and the average maturity of our debt.
- **Dynamics of required refinancing** for maturing/current portions of long-term borrowings (approximately EUR 90 million per year) **consistent with cash flow generation within each year**, and **high liquidity reserve**, alleviate our refinancing risk.
  - Refinancing in order to further cut average finance expenses

## gorenjegroup Business Plan 2017 Relative deleveraging



Relative deleveraging (net financial debt to EBITDA ratio)

 Including with better net working capital management (inventory optimization, receivables management, reverse factoring for suppliers, extension of payment terms).







## Commercial paper features



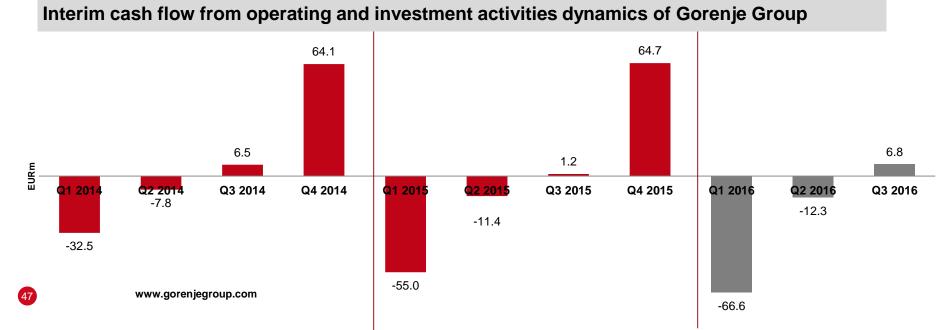
## gorenjegroup Planned commercial paper (CP) structure

Instrument type:	<b>COMMERCIAL PAPER</b> , issued as dematerialized securities in the central registry of KDD (Central Securities Clearing Corporation).
Issuer:	GORENJE, d.d.
Indicative yield:	SLOREP 1.75 09/10/17 +150-170 b.p. or 1Y MS + 140-160 b.p., which currently yields <b>1.20%-1.40%</b>
Insurance, status of CP:	Without insurance. CP are unsecured and unsubordinated obligations of the Issuer and will at all times rank pari passu with all the other present and future unsecured and unsubordinated indebtedness of the Issuer.
Expected issue size:	Up to EUR <b>40 m</b> , with issuer discretionary right to change the final issue size.
Par amount:	EUR 1,000
Expected issuance date:	24 January 2017
Maturity date:	22 December 2017
Trading:	Ljubljana Stock Exchange

## gorenjegroup Use of proceeds

- Seasonal financing of business in accordance with Gorenje's interim cash flow dynamics.
  - Gorenje Group generally has higher needs for cash at the beginning of the year, when the cash is lowering until last quarter, and when the Group has a surplus of cash. Gorenje Group cash flow is consistent with the seasonal dynamics of sales of finished goods and purchase of raw materials.
- Diversification of short-term financing sources
  - The Group continues with it's long-term strategy of diversification of financial sources by seeking part of financing trough capital markets..

#### Optimization of costs of financing



## gorenjegroup Comparative analysis – abroad

#### Bond issues of comparable companies abroad

ISSUER	Country	Sector	Maturity	Duration	Credit rating	Price	YTM (11.1.2017)
Arcelik AS	Turkey	Consumer discretionary	16.9.2021	4.18	BB+	101.7	3.48
BSH Hausgerate GmbH	Germany	Consumer discretionary	13.11.2020	3.72	AA-	106.6	0.14
Electrolux AB	Sweden	Consumer discretionary	5.12.2019	2.86	A-	102.3	0.19
Whirlpool Corp	US	Consumer discretionary	12.3.2020	3.11	BBB	100.8	0.38
Whirlpool EMEA SpA	Italy	Consumer discretionary	26.4.2018	1.24	n.a.	105.3	0.38
SEB SA	France	Consumer discretionary	25.11.2022	5.26	n.a.	106.2	1.27
Peugeot SA	France	Consumer discretionary	18.1.2019	1.85	NR	113.0	0.03
Peugeot SA	France	Consumer discretionary	11.7.2017	0.49	NR	102.8	-0.13
Fiat Chrysler Finance Europe	Luxembourg	Consumer discretionary	15.3.2018	1.10	n.a.	107.0	0.58

ALTA

Source: Bloomberg

## gorenjegroup Comparative analysis – abroad

Comparison of key financial indicators (9M 2016)

ISSUER	Net debt/ EBITDA	EBITDA/ Interest	EBIT/ Interest	Debt/ Equity	Debt/ Assets	Current ratio	Quick ratio	Cash ratio	CFO*/ ST liabilities	CFO/liab. x100
Arcelik AS	1.44	4.04	3.08	0.99	0.35	1.80	1.33	0.41	0.34	0.22
BSH Hausgerate GmbH	-0.87	33.51	17.37	0.21	0.10	1.69	1.04	0.30	0.33	0.14
Electrolux AB	-0.14	n.a.	n.a.	0.64	0.12	1.00	0.58	0.22	0.18	0.12
Whirlpool Corp	2.11	11.81	7.99	0.90	0.27	0.95	0.43	0.10	0.14	0.08
Whirlpool EMEA SpA	2.11	11.81	7.99	0.90	0.27	0.95	0.43	0.10	0.14	0.08
SEB SA	1.18	n.a.	n.a.	0.82	0.33	1.69	1.11	0.59	0.35	0.20
Peugeot SA	-1.02	12.14	6.07	0.51	0.14	1.01	0.50	0.43	0.27	0.18
Fiat Chrysler Finance Europe	0.92	n.a.	n.a.	1.45	0.25	1.30	0.71	0.58	0.30	0.12
GORENJE	4.51	5.61	2.71	1.15	0.36	1.30	1.01	0.52	0.14	0.05

ALTA

\*Cash flow from operations

Source: Data from Bloomberg terminal (last available)

## gorenjegroup Comparative analysis – Slovenia

### Commercial paper issues of comparable companies in Slovenia

ISSUER	First issue	Maturity date	Amount issued (mil EUR)	YTM	Spread (b.p.)	Maturity
SIJ	16.12.2016	15.12.2017	30	1.20%	145	12M
Mercator	5.12.2016	4.12.2017	20	1.40%	165	12M
GEN-I	8.07.2016	3.07.2017	27	1.40%	152	12M

ΑΙΤΑ

#### Bond issues of comparable companies in Slovenia

ISSUER	First issue	Maturity date	Amount issued (mil EUR)	Coupon	YTM (11.1.2017)	Modified duration
SIJ, d.d.	24.11.2014	24.11.2019	43	4.50	2.20	2.66
SIJ, d.d.	21.7.2015	21.7.2020	51	4.00	2.21	3.21
Gorenje, d.d.*	10.10.2014	10.10.2019	73	3.85	2.33**	1.65
Telekom Slovenije	10.6.2016	10.6.2021	100	1.95	1.02	4.16
SDH, d.d.	24.6.2015	24.6.2020	100	2.50	1.60**	3.29
Petrol, d.d.	23.6.2014	24.6.2019	265	3.25	0.15	2.35
IMPOL 2000, d.d.*	19.10.2015	19.10.2020	50	3.80	1.44**	n.a.
50 www	w.gorenjegroup.com	*Amortizing	bond, ** Limited liquidity			

\*Amortizing bond, \*\* Limited liquidity Source: Bloomberg



First subscription round:	From <b>January 17, 2017</b> until <b>12.00 a.m. CET January</b> <b>20, 2017</b>
Payment:	The allocated commercial paper will have to be paid in by <b>12:00 a.m. CET on January 24, 2017</b>
Form:	CP will be issued as entries in the central register maintained by KDD at the date of payment
Minimal lot:	EUR 10,000.00
Minimal lot: Second subscription round:	EUR 10,000.00 Should take place from January 24, 2017 until December 1, 2017. Terms of the deal will depend on current market conditions and shall be negotiated directly with the issuer



### gorenje group

### **Forward-looking statements**

This presentation includes forward-looking information and forecasts – i.e. statements regarding the future, rather than the past, and regarding events within the framework and in relation to the currently effective legislation on publicly traded companies and securities and pursuant to the Rules and Regulations of the Ljubljana and Warsaw Stock Exchange. These statements can be identified by the words such as "expected", "anticipated", "forecast", "intended", "planned or budgeted", "probable or likely", "strive/invest effort to", "estimated", "will", "projected", or similar expressions. These statements include, among others, financial goals and targets of the parent company Gorenie, d.d., and the Gorenie Group for the upcoming periods, planned or budgeted operations, and financial plans. These statements are based on current expectations and forecasts and are subject to risk and uncertainty which may affect the actual results which may in turn differ from the information stated herein for various reasons. Various factors, many of which are beyond reasonable control by Gorenje, affect the operations, performance, business strategy, and results of Gorenie. As a result of these factors, actual results, performance, or achievements of Gorenie may differ materially from the expected results, performance, or achievements as stated in these forward-looking statements. These factors include but are not necessarily limited to following: consumer demand and market conditions in geographical segments or regions and in industries in which the Gorenje Group is conducting its operating activities; effects of exchange rate fluctuations; competitive downward pressure on downstream prices; major loss of business with a major account/customer; the possibility of late payment on the part of customers; decrease in prices as a result of persistently harsh market conditions, in an extent much higher than currently expected by Gorenje's Management Board; success of development of new products and their implementation in the market; development of manufacturer's liability for the product; progress of attainment of operative and strategic goals regarding efficiency; successful identification of opportunities for growth and mergers and acquisitions, and integration of such opportunities into the existing operations; further volatility and aggravation of circumstances in capital markets; progress in attainment of goals regarding structural reorganization and reorganization in purchasing. If one or more risks or uncertainties are in fact materialized or if the said assumptions are proven wrong, actual results may deviate materially from those stated as expected, hoped for, forecast, projected, planned, probable, estimated, or anticipated in this announcement. Gorenje allows any update or revision of these forecasts in light of development differing from the expected events.