



Building a Safer Future

Triglav Group H1 2026 Results

Investor Presentation

triglav.eu

August 2026

*Triglav is the highest mountain in
Slovenia and the highest peak of the
Julian Alps (2,864 meters/9,396 ft)*

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Agenda



1. H1 2026 Highlights

2. H1 2026 Results

3. Outlook

Stable and Successful Business Performance in H1 2026

H1 2026 operations

- Higher business volumes and strong investment results offset by elevated claims activity, including higher Nat CAT losses
- Strong underwriting profitability, with combined ratio of 93.9%
- EBT reached €105.2m (-4% YoY); **full-year earnings guidance reaffirmed**
- Robust capital position, with estimated solvency ratio of 207%

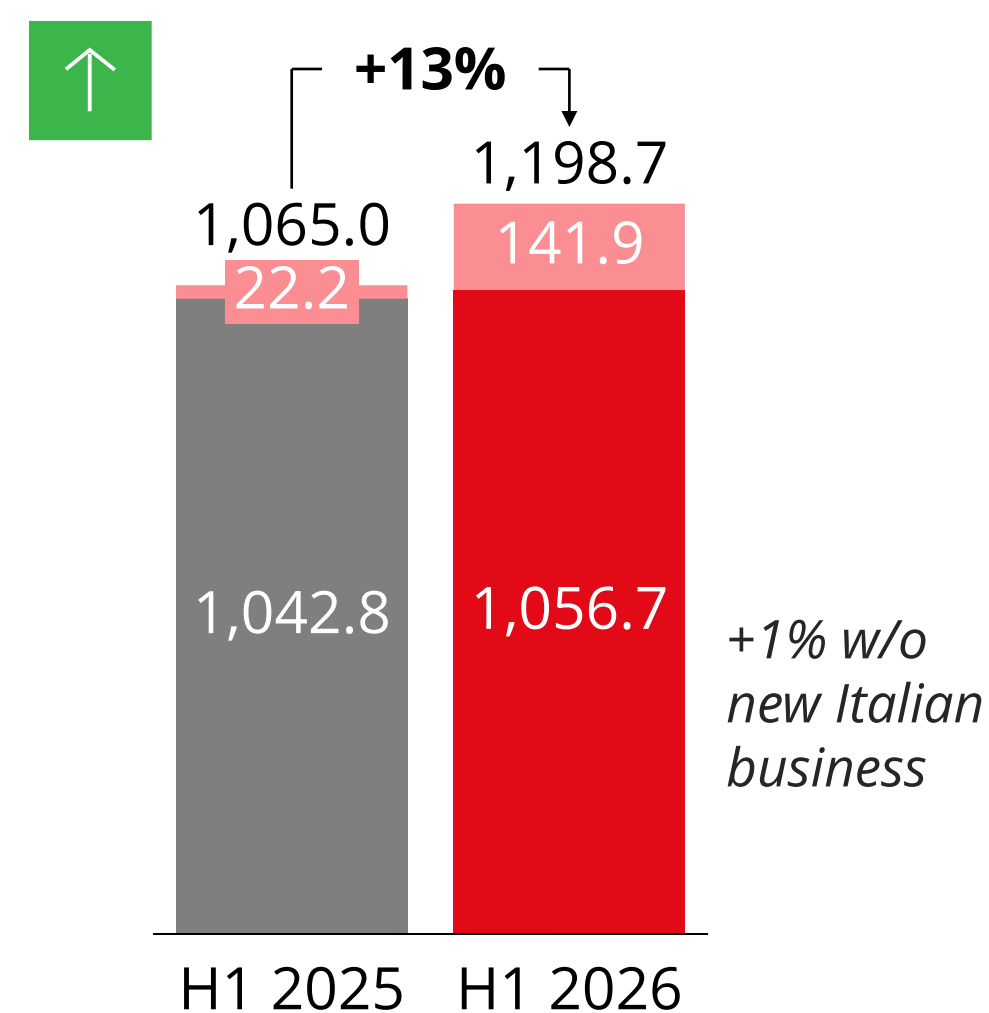
Other highlights

- Dividend per share of €3.00, in line with the dividend policy
- In July 2026, Triglav signed agreement to acquire 49% stake in one of Croatia's leading private healthcare providers (Arsano Medical Group), supporting its health ecosystem strategy
- In July 2026, S&P Global affirmed „A+“ credit rating with stable outlook, anchor raised to „a+“



H1 2026 Key Financials and KPIs

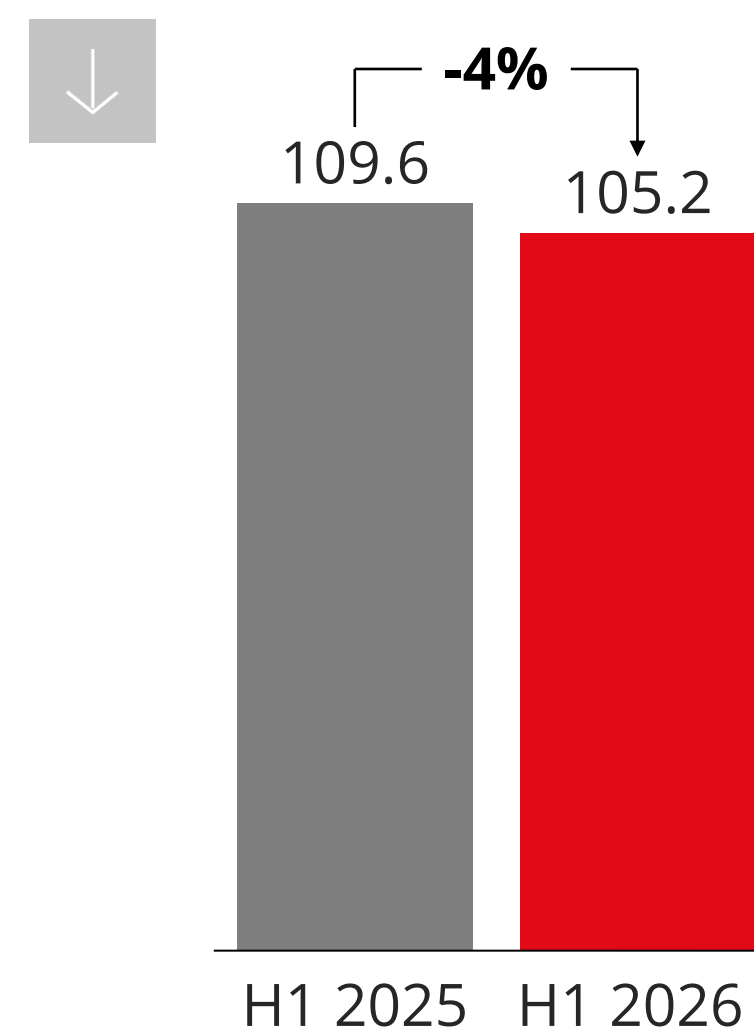
TOTAL BUSINESS VOLUME (in €m)



Italian business (Prima)

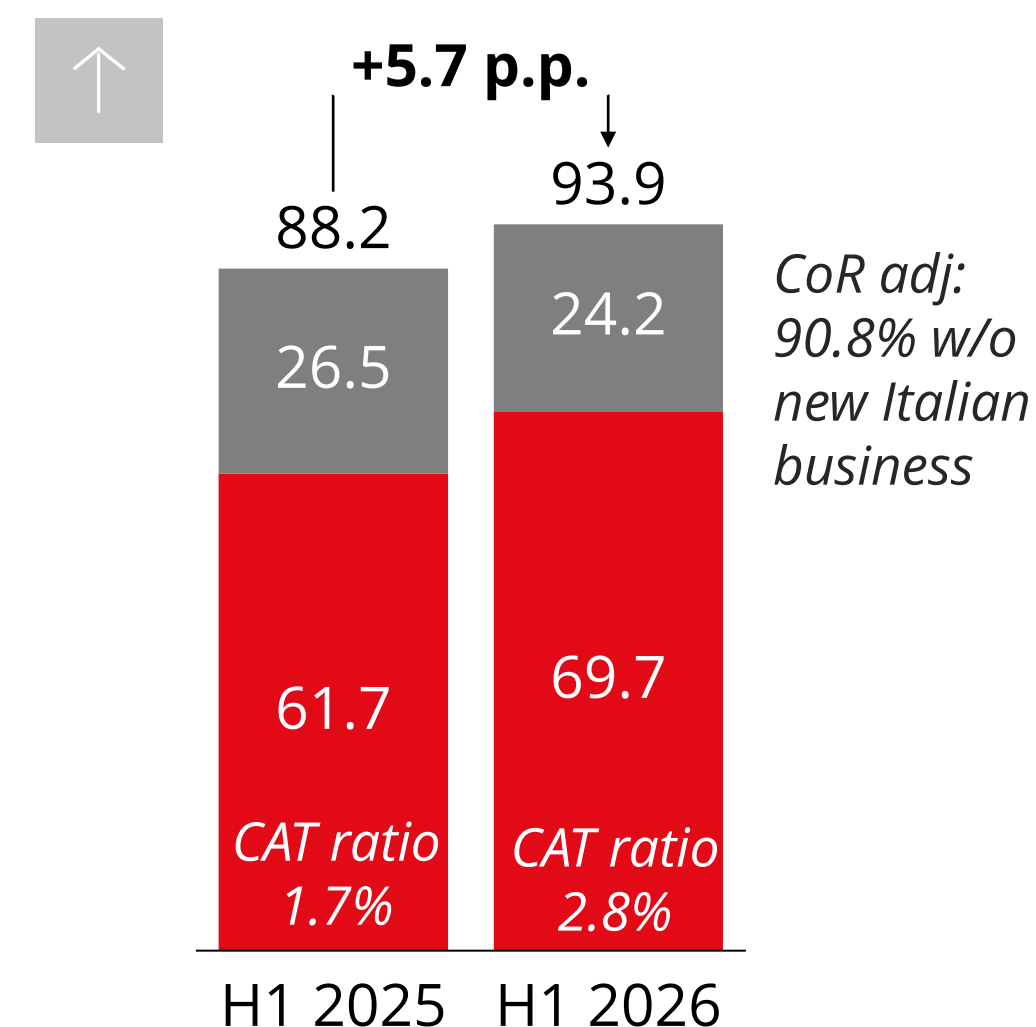
- Growth in most business segments
- Strong growth in Non-life (+21% YoY), incl. intl. insurance (+124% YoY)
- GWP: €1,155.1m (+13% YoY)

EARNINGS BEFORE TAX (in €m)



- All segments profitable except Health
- Higher business volumes and strong investment results, partly offset by higher claims, incl. CAT losses (net impact of €27.8m)
- Net earnings: €85.7m (-6% YoY)

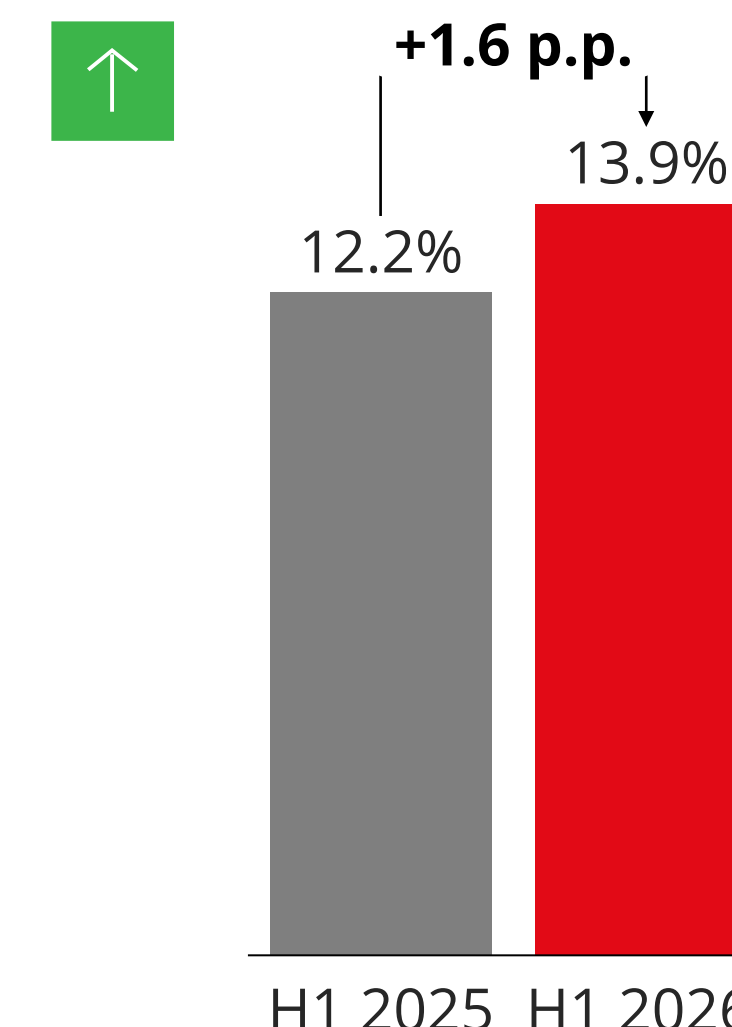
COMBINED RATIO (in %)



Expense ratio Net claims ratio

- Expense ratio -2.3 pp as revenue growth outpaced cost growth
- Net claims ratio +8.1 pp due to higher CAT ratio and changes in international insurance portfolio

NEW BUSINESS MARGIN LIFE



- We continue to write profitable new business
- New CSM/Total CSM (Life): 7.6% (+0.5 p.p. YoY)



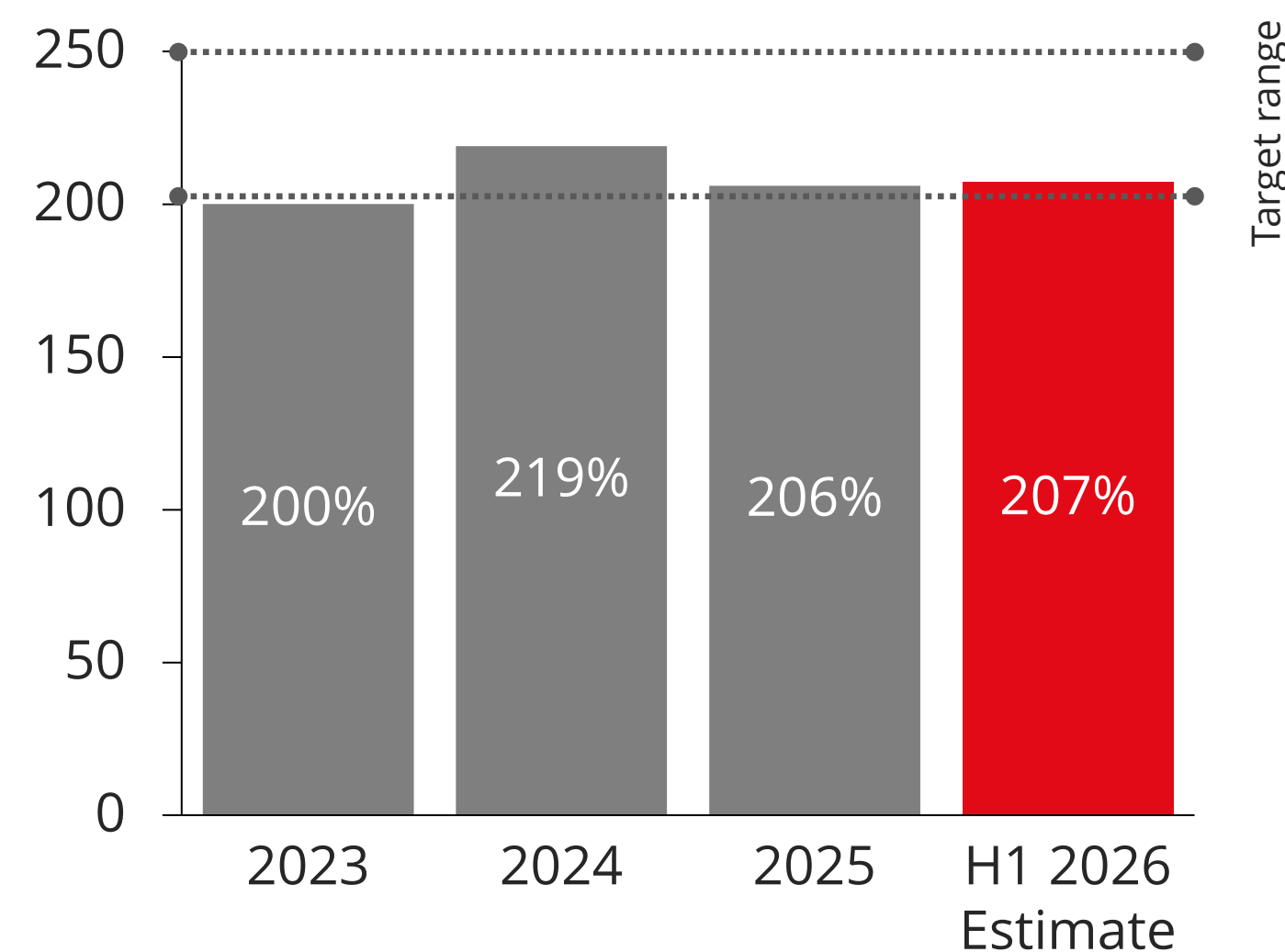
Robust Financial Stability and Strong Capital Base

Equity (in €m)



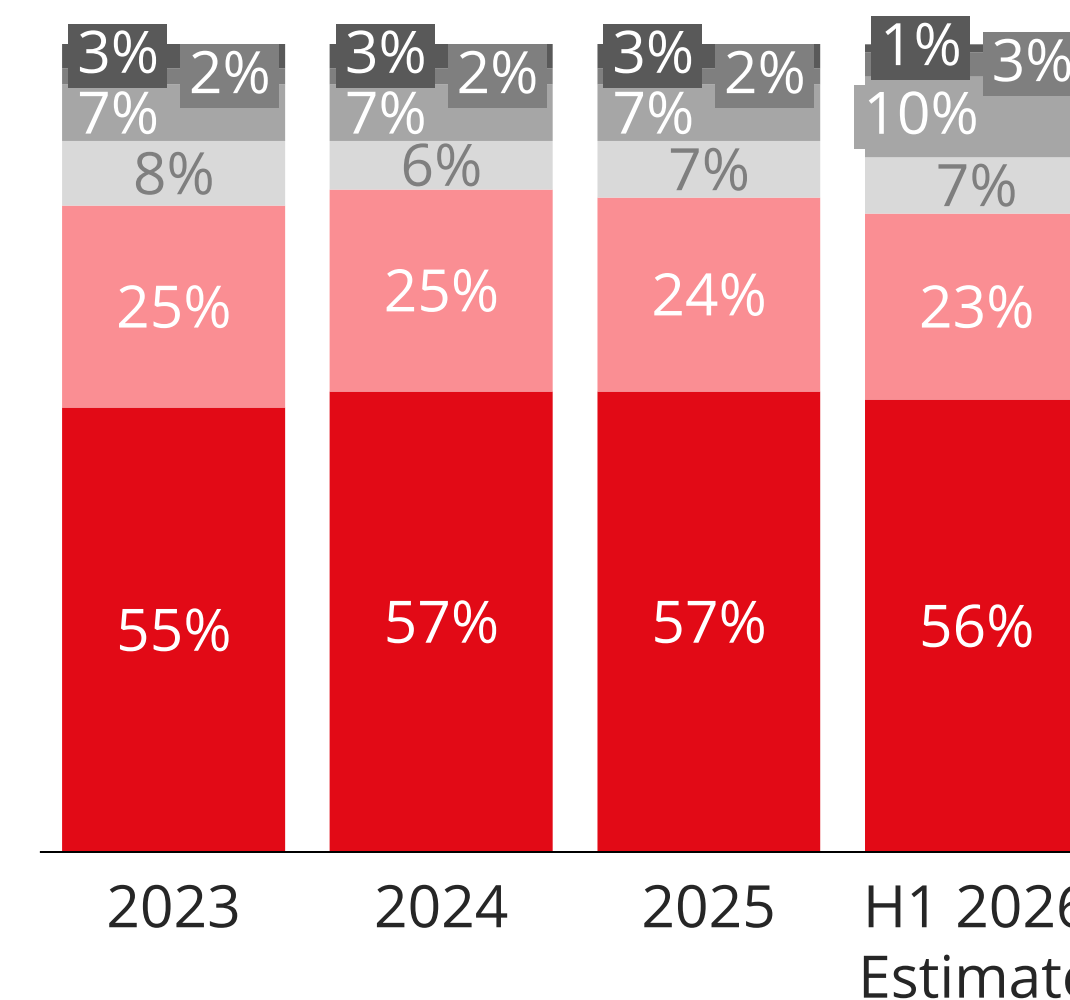
Equity increased, driven by net profit (€85.7m), partly offset by dividends (€68.2m) and negative OCI (€2.7m)

Solvency Ratio

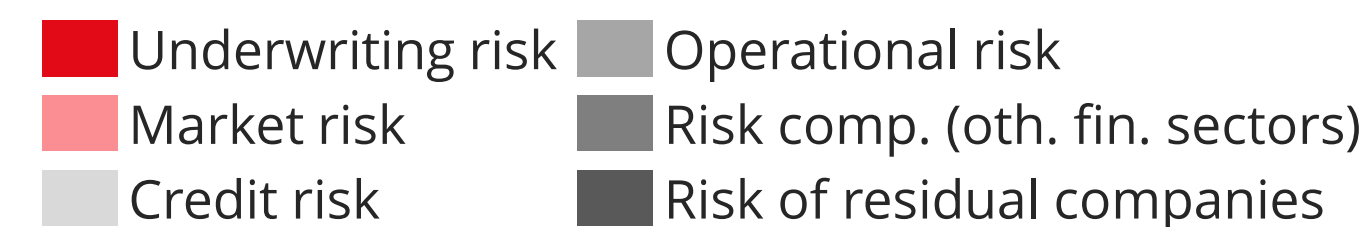


Majority of capital is Tier 1 eligible. Capital management centralised at Group level (capital concentration at parent company).

Risk Profile



Risk profile largely unchanged vs. 2025 YE, with slight increase in operational risk and decrease in underwriting risk





Strong Credit Ratings

S&P Global
Ratings **A+ / Stable** (July 2026)

Business risk profile: Strong

Financial risk profile: Very strong

Raised anchor to „a+“

 **A / Stable** (October 2025)

Financial Strength Rating: "A" (Excellent)

Long-Term Issuer Credit Rating: "a" (Excellent)

More information on website:
<https://www.triglav.eu/en/investors/actual/announcements>

2026

2008

Year	Credit rating	Medium-term outlook	Rating agency
2026	A+	Stable	S&P Global
2025	A	Stable	AM Best
	A+	Stable	S&P Global
2024	A	Positive	S&P Global
		Stable	AM Best
		Stable	S&P Global
2016 – 2023	A	Stable	AM Best
			S&P Global
2015	A-	Positive	AM Best
			S&P Global
2014	A-	Positive	AM Best
		Stable	S&P Global
2013	A-	Stable	S&P Global
		Stable	AM Best
	BBB+	Positive	S&P Global
2012	A-	Negative	S&P Global
2011	A	Negative	S&P Global
2010	A	Stable	S&P Global
2009	A	Stable	S&P Global
2008	A	Stable	S&P Global



Leading Market Position in Adria Region

Data as of H1 2026

ADRIA REGION | Market leader

Market Share
17.3% (2025 YE)

INTERNATIONAL Insurance and Reinsurance Markets

SLOVENIA | 1st rank
(Premium written in Slovenia)

Market Share
35.8% (-0.3 p.p.)

Market Share by Segments:

Non-life	36.2%
Health	34.4%
Life & Pension	30.8%

SERBIA | 5th rank

Market Share
8.4% (Q1 2026)

CROATIA | 8th rank

Market Share
5.1% (+0.4 p.p.)

BOSNIA & HERZEGOVINA | 6th rank

Market Share
7.7% (0.0 p.p.)

MONTENEGRO | 1st rank

Market Share
32.8% (-1.1 p.p.)

NORTH MACEDONIA | 2nd rank

Market Share
15.7% (Q1 2026)

From 9M 2025 onwards, methodology includes only premiums written in respective markets and Adria region, excluding premiums generated in international markets.

A person wearing a red long-sleeved shirt, black pants, a tan cap, and a blue backpack stands on a dark rock. They are pointing with both hands towards a large, forested mountain in the distance. The mountain is partially shrouded in mist. A calm lake reflects the scene. The background is a bright, hazy sky. In the top right corner, there are green tree branches. On the left side, there is a large, semi-transparent circular graphic with a textured, water-like pattern. A solid red rectangle is in the top left corner. In the bottom right, there are several semi-transparent rectangular overlays.

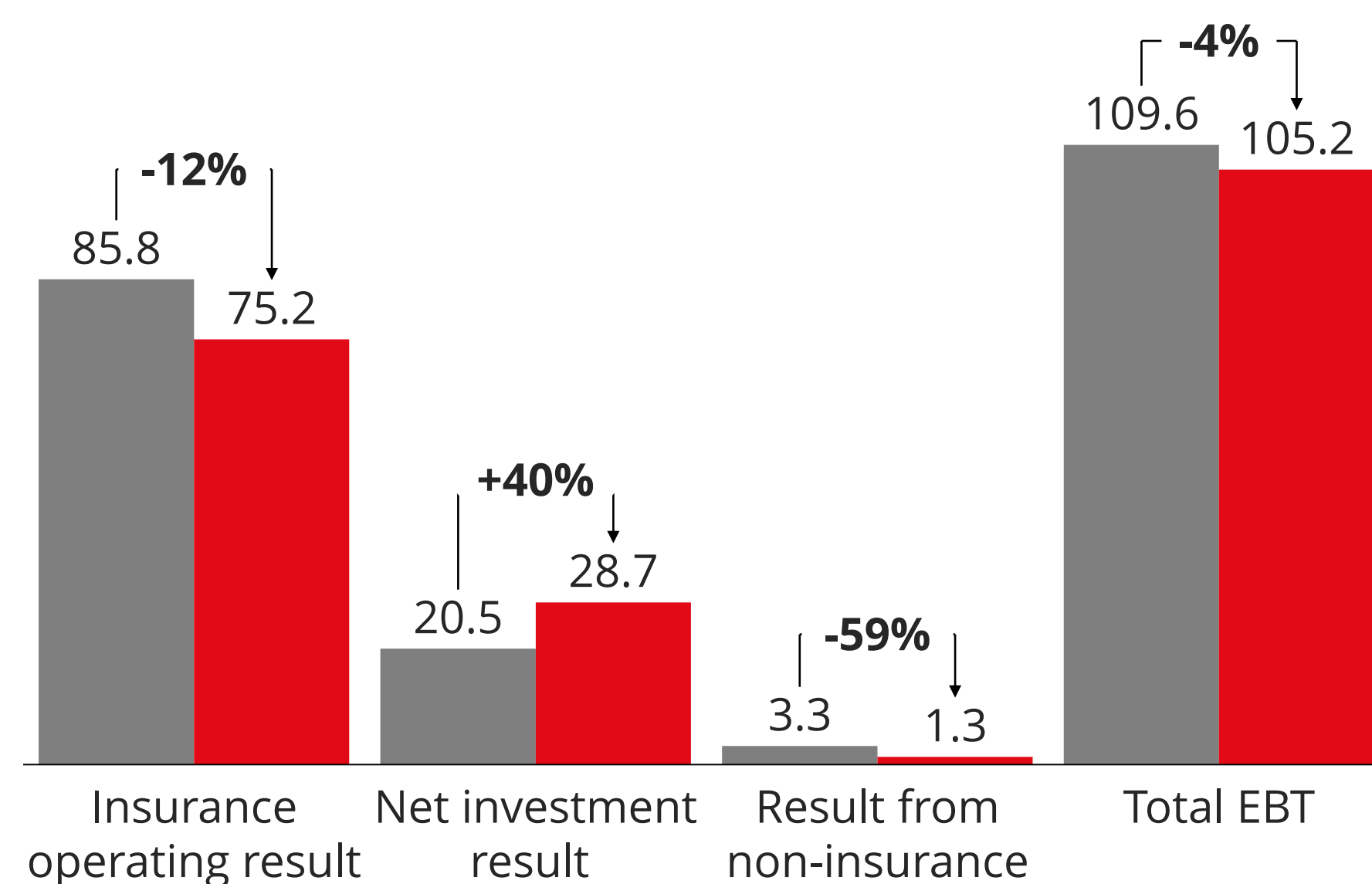
H1 2026 Results



Resilient Earnings Performance

EBT by Business Lines (in €m)

■ H1 2025
■ H1 2026



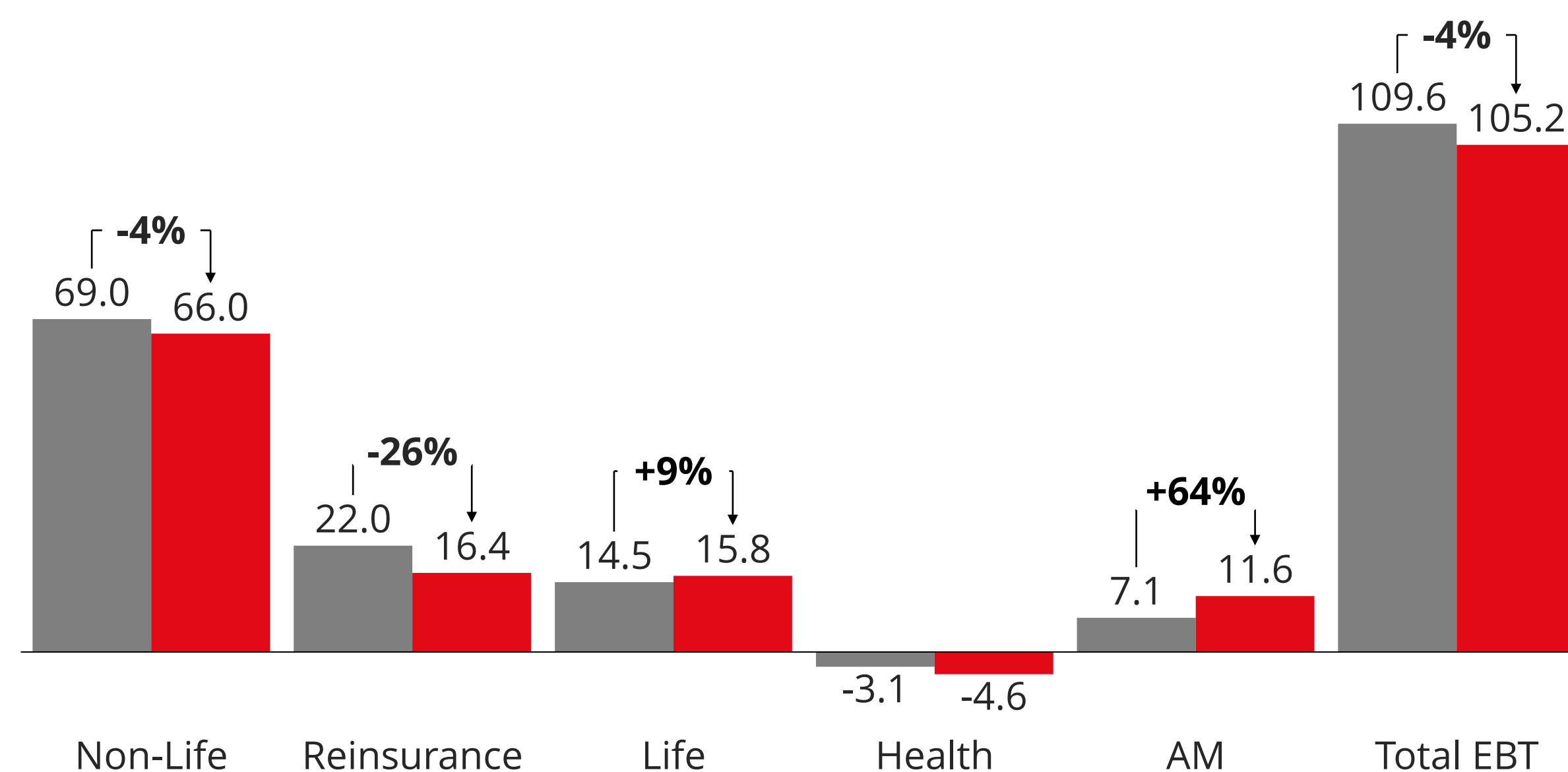
Claims impact partly mitigated by higher volumes. Structural increase of lower margin business.

Higher investment result in all segments

Strong AM operating performance; YoY comparison influenced by one-offs in 2025

EBT by Business Segments (in €m)

■ H1 2025
■ H1 2026



Results impacted by higher claims (incl. Nat CAT claims)

Lower volumes in softening markets partly offset by stronger investment income

Strong new-business profitability

Premium growth; EBT volatility due to new business model

Higher AM fee income and stronger investment result

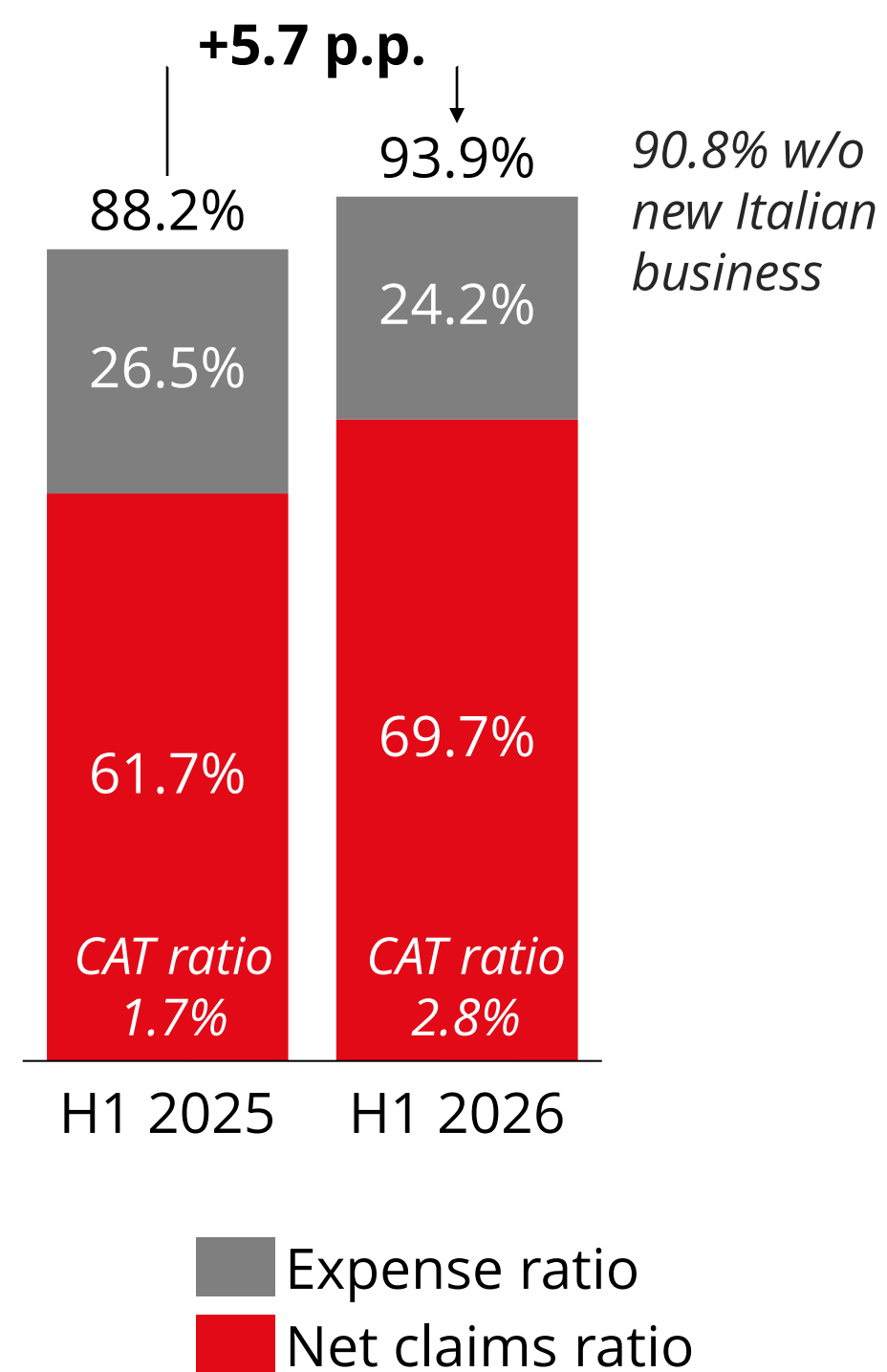
Note: Previously unified Non-Life has been split into two separate segments, Non-life and Reinsurance. Comparative data have been restated accordingly.



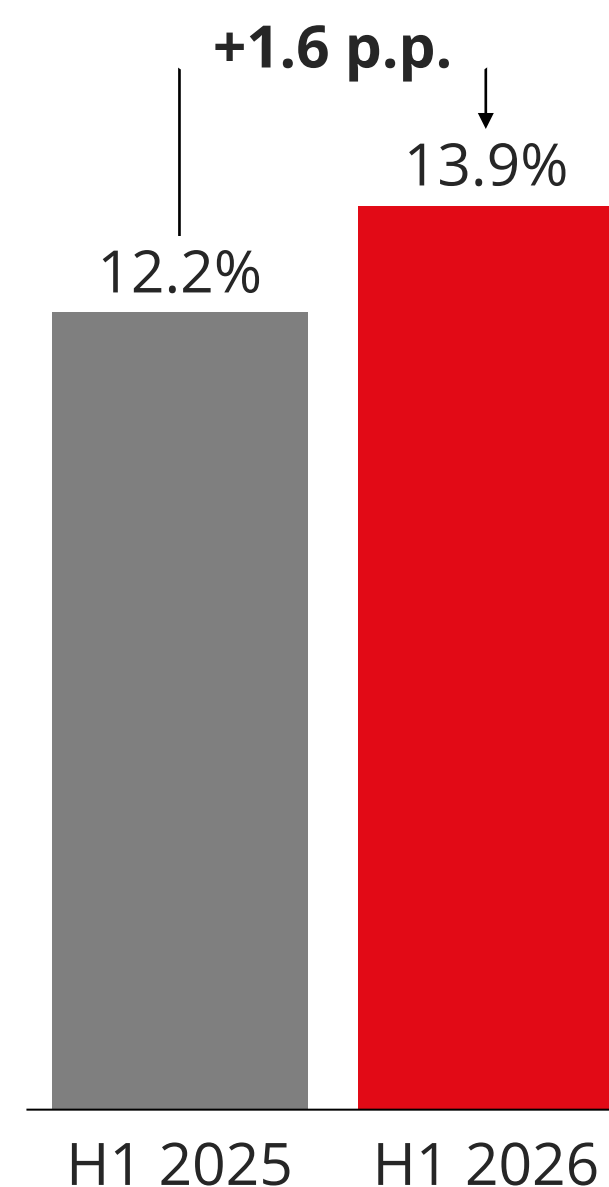
Strong Key Performance Indicators

Strong underwriting profitability. Higher return on financial investments

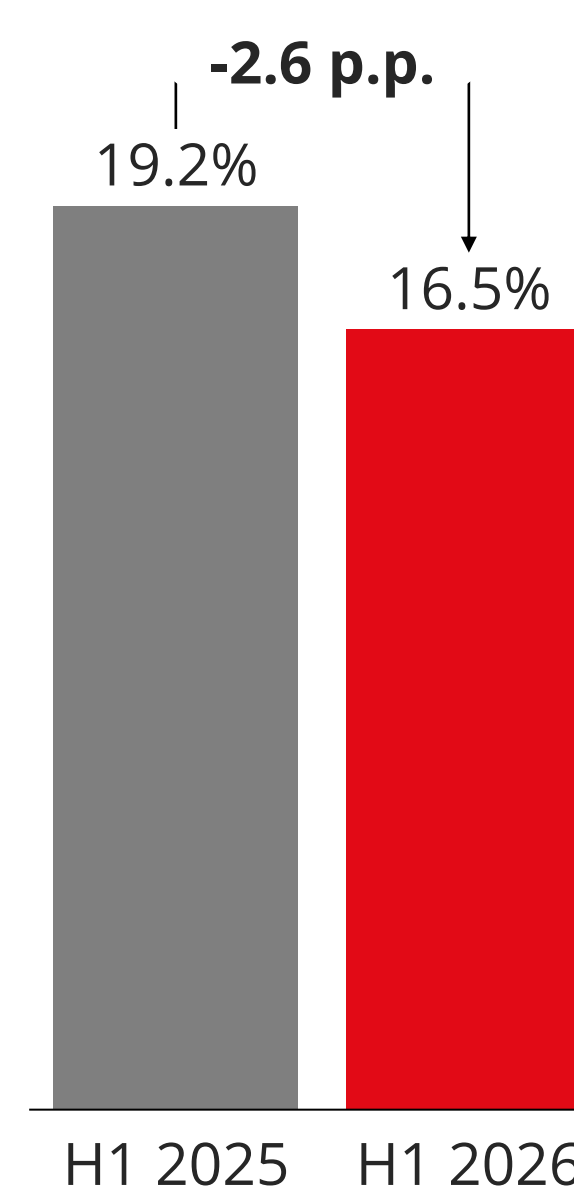
Combined Ratio



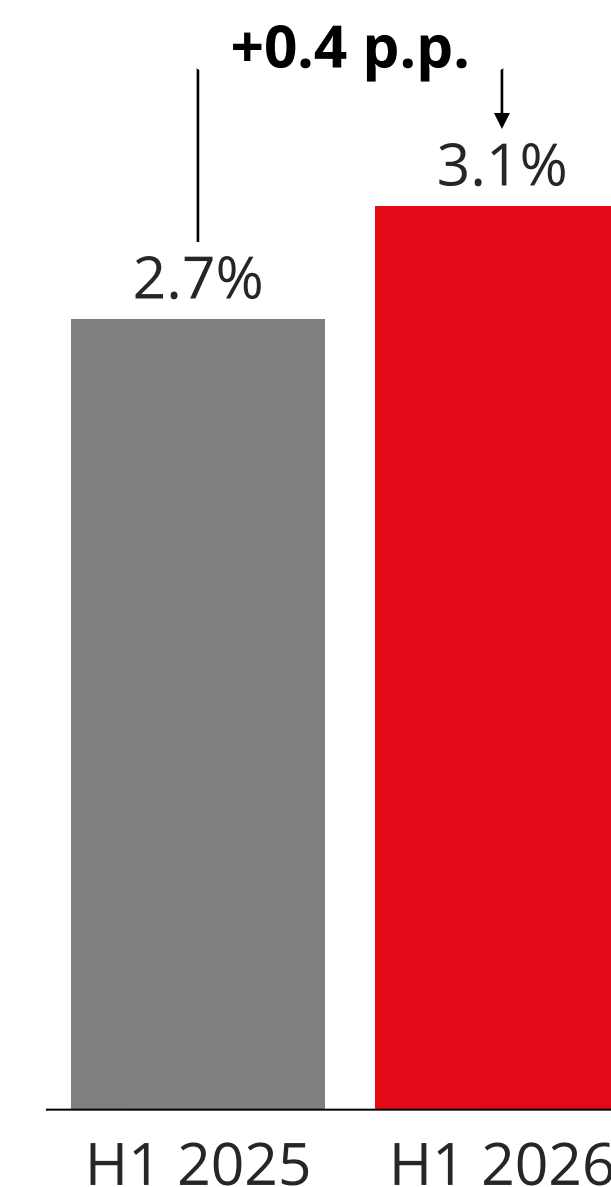
New Business Margin Life



Annualized ROE



Return on Financial Investments (excl. unit-linked insurance assets)





Robust Financial Position Indicators

Strong financial stability and capitalisation, with continued growth in AUM

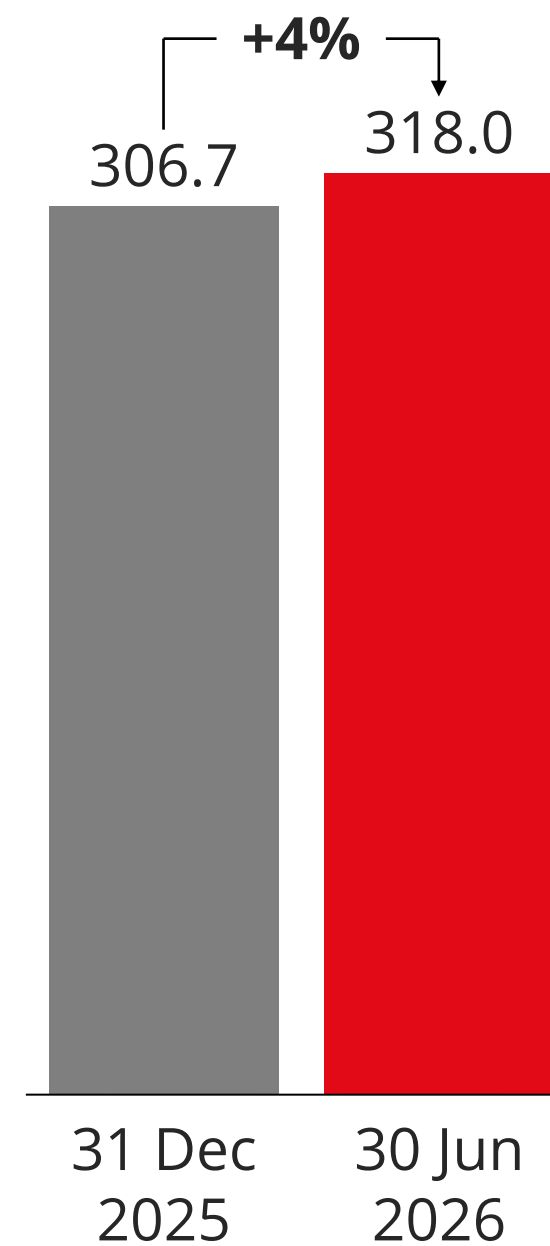
Balance Sheet (in €m)



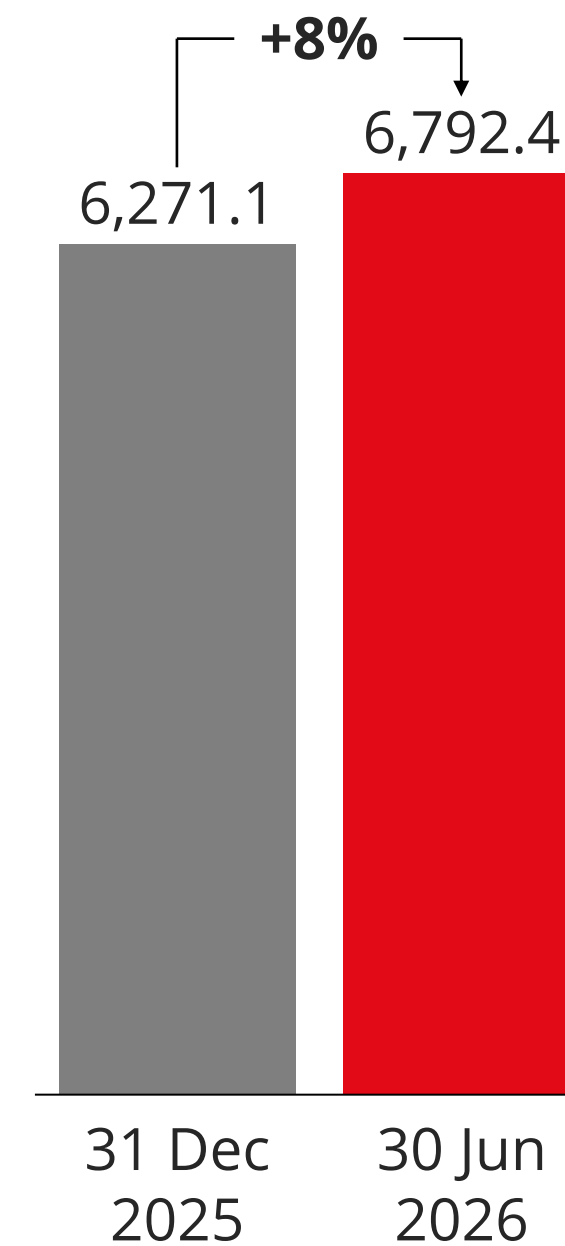
Equity (in €m)



CSM (in €m)



AUM (in €m)





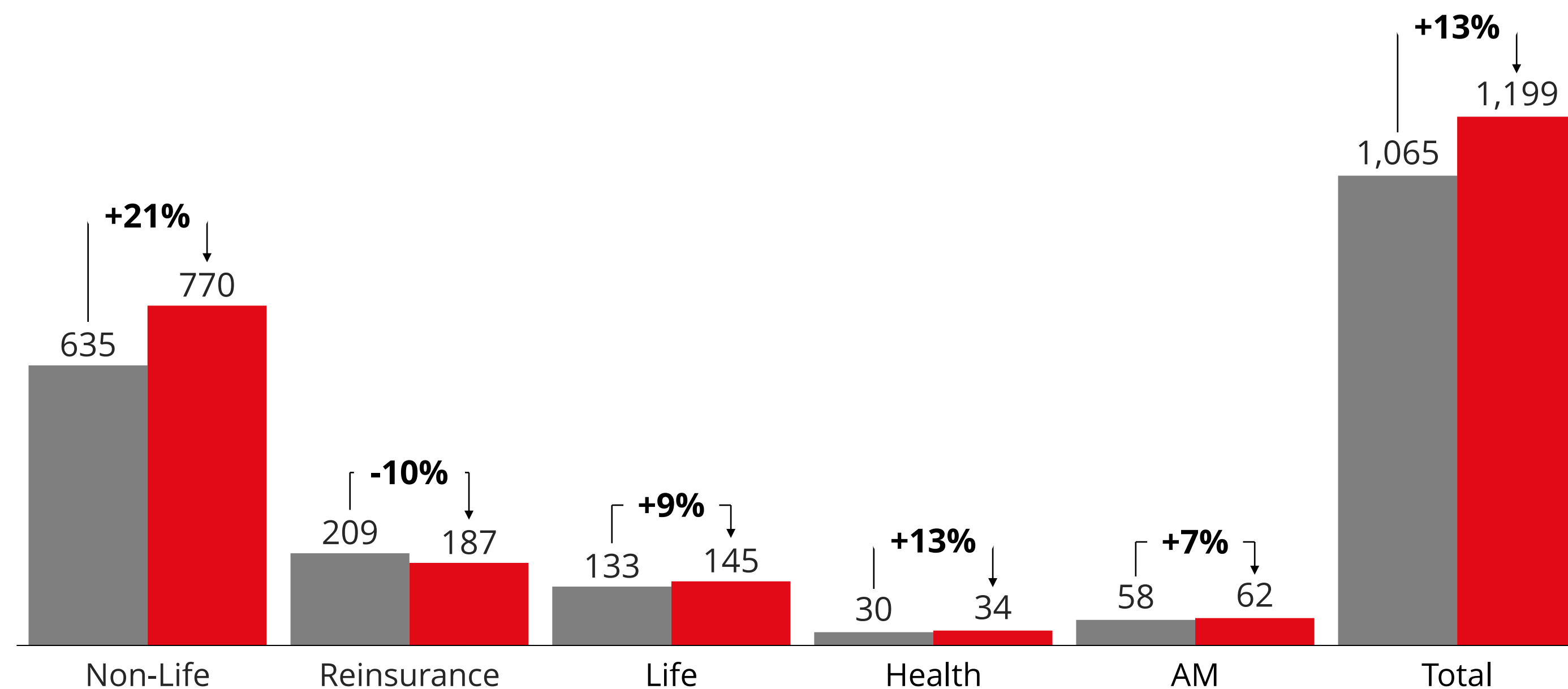
Total Business Volume by Segments

Growth across most segments, led by strong premium growth in Non-Life

TBV by Business Segments

(in €m; % YoY)

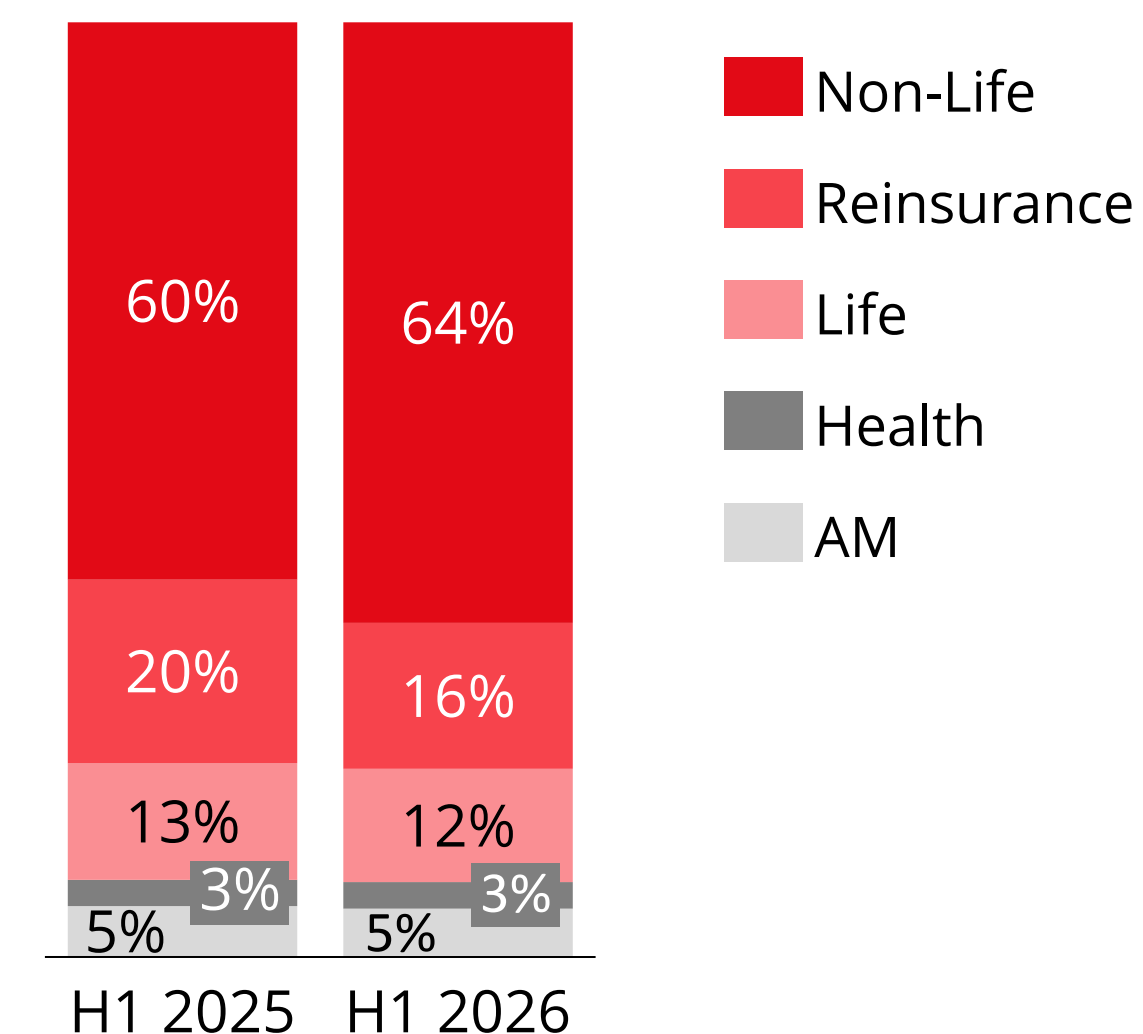
■ H1 2025 ■ H1 2026



Note: Previously unified Non-Life has been split into two separate segments, Non-life and Reinsurance. Comparative data have been restated accordingly.

TBV Structure

(in %)



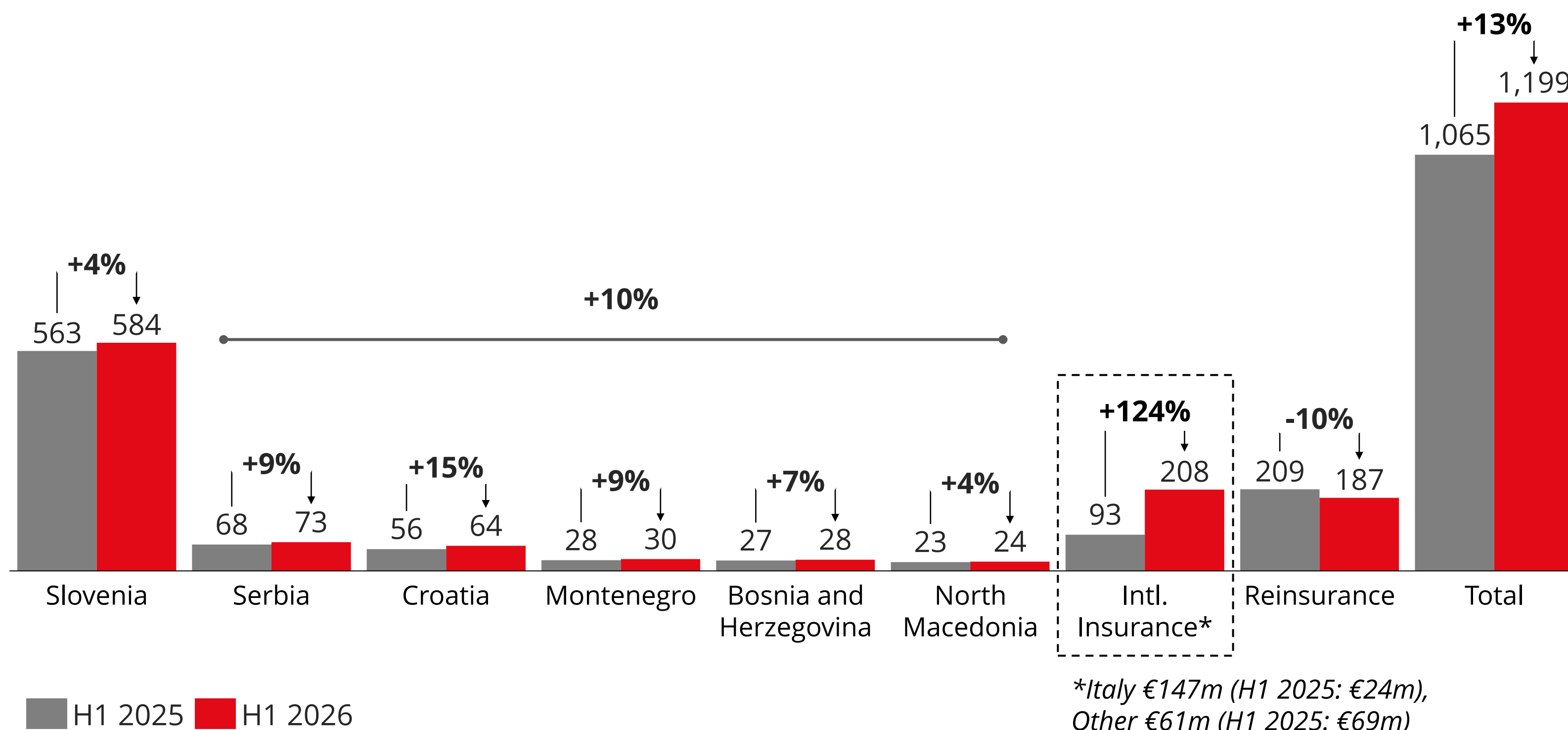


Total Business Volume by Markets

Business volume grew across all Adria markets, while international growth was driven primarily by Italy

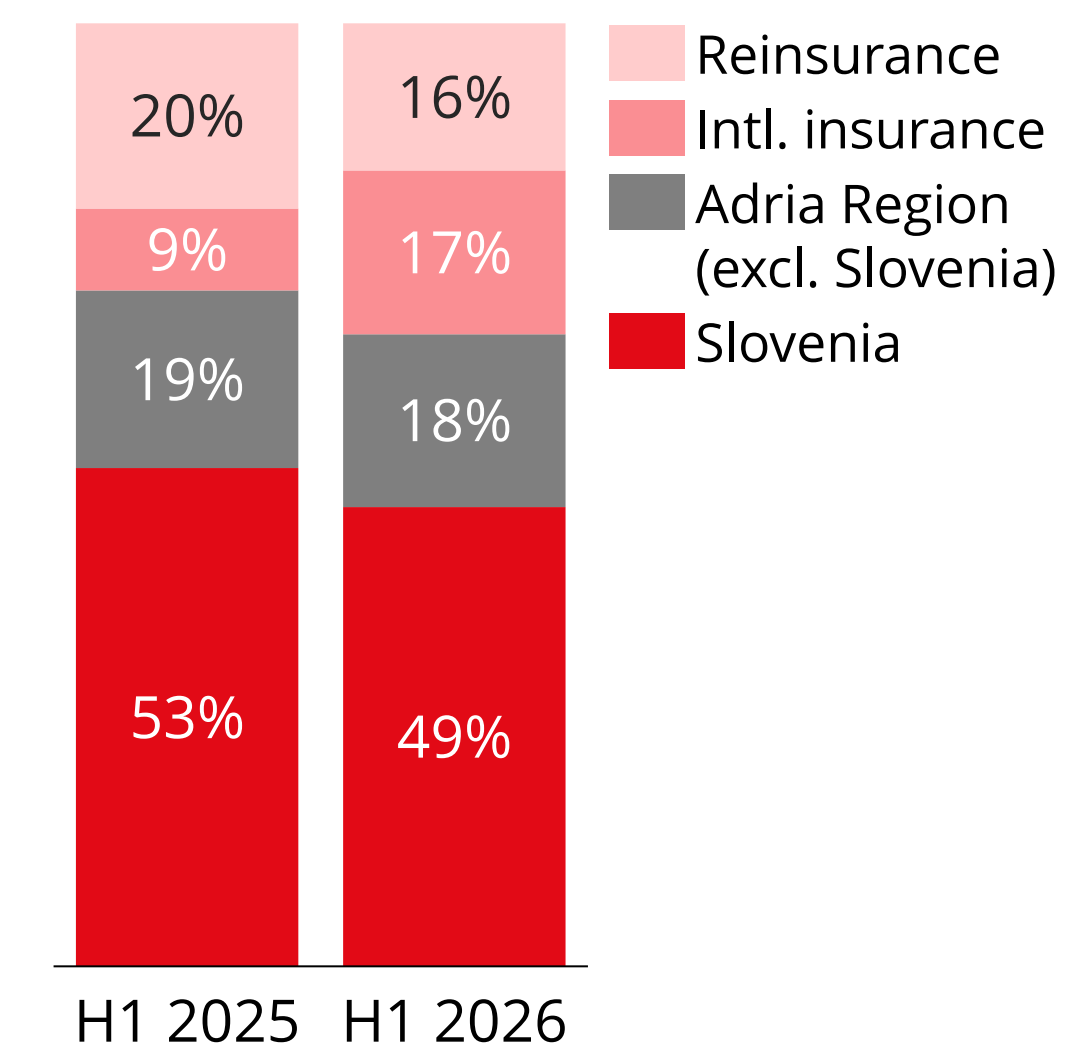
TBV by Markets

(in €m)



TBV Geographic Mix

(in %)

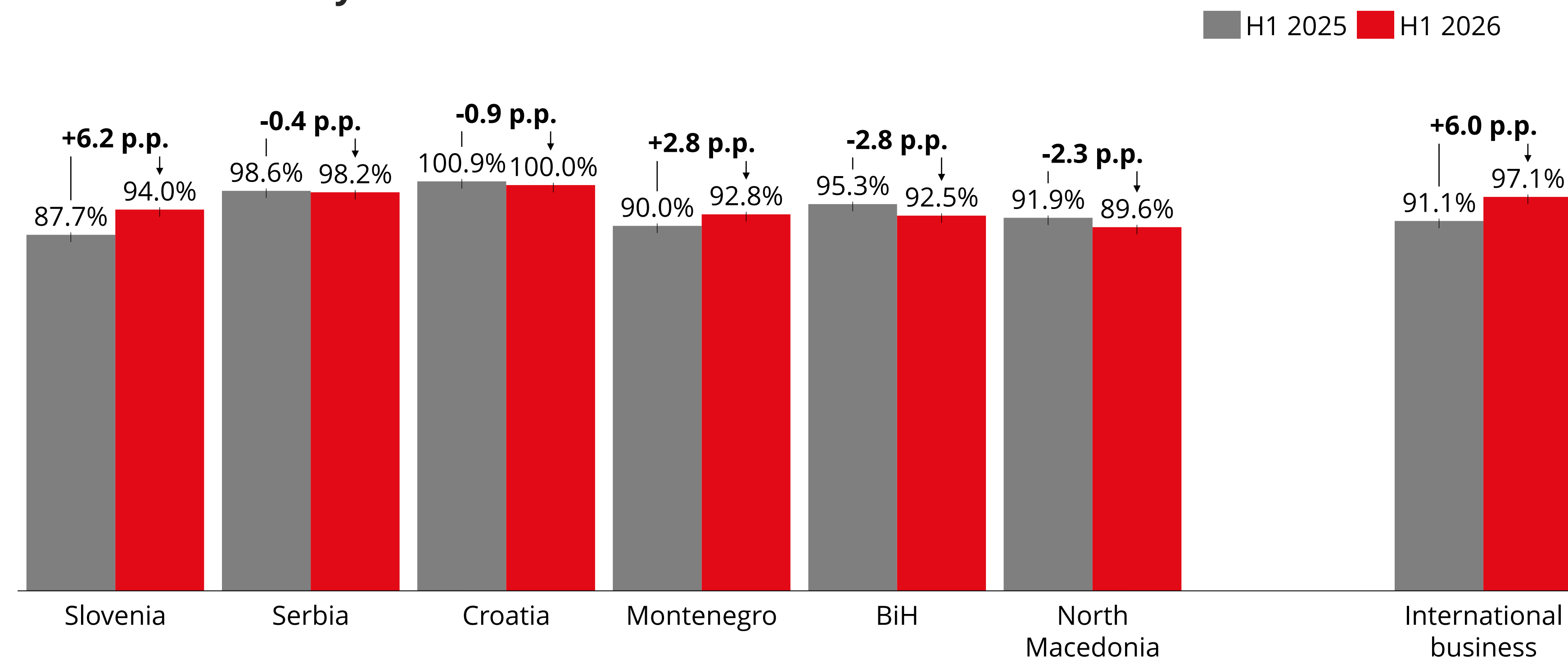




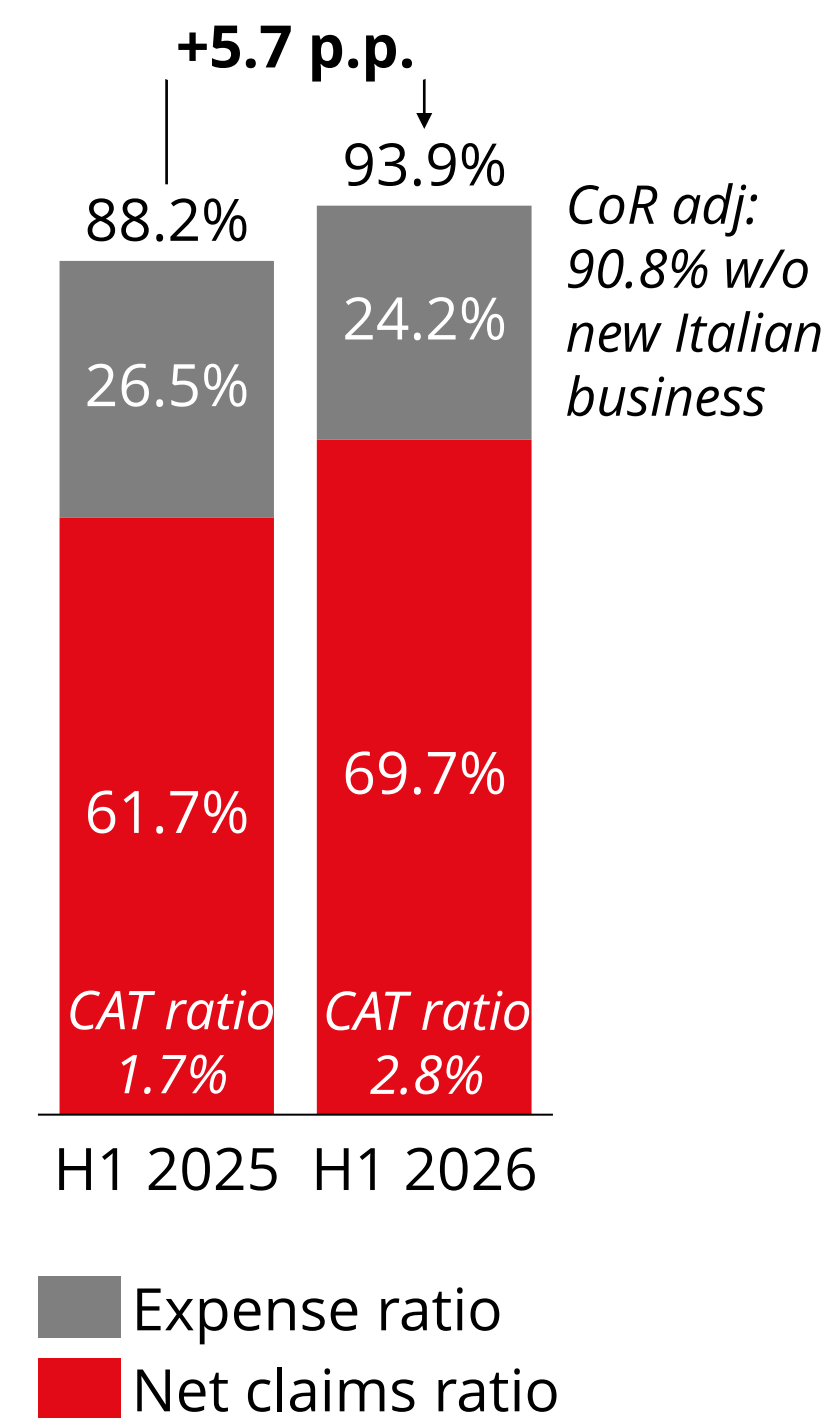
Strong Underwriting Profitability

Insurance profitability improved or remained strong across all regional markets. Group-level dynamics were influenced by higher international business volumes and higher CAT ratio.

Combined Ratio by Markets



Combined Ratio (Group level)



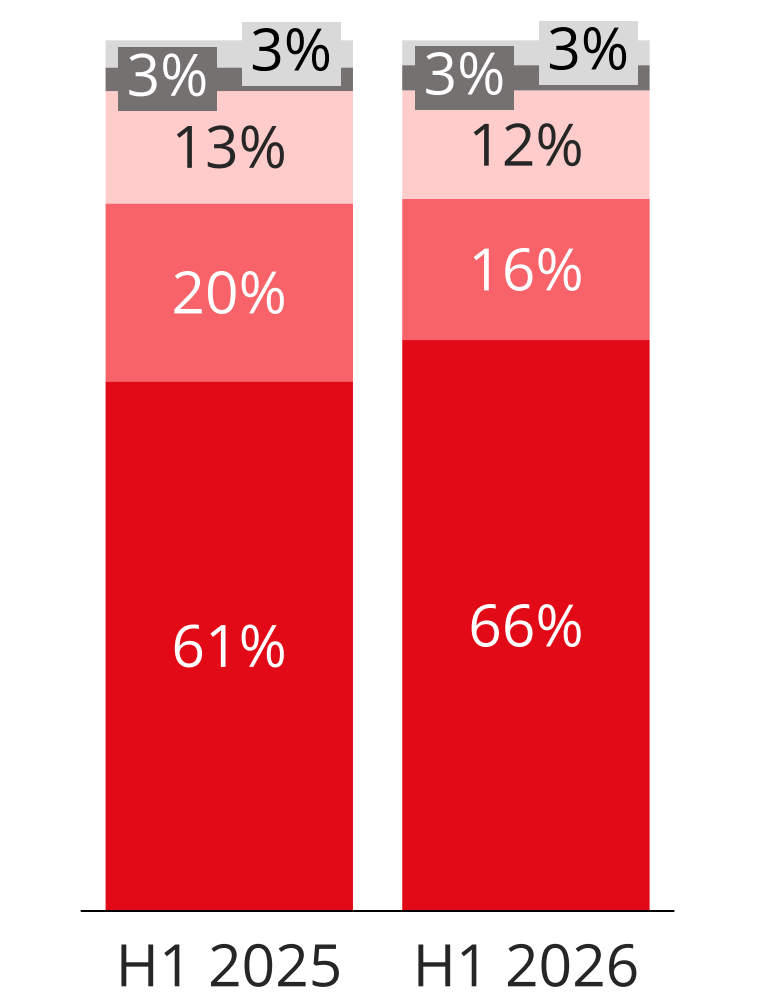


Balanced GWP Structure

Further diversification and internationalization of business

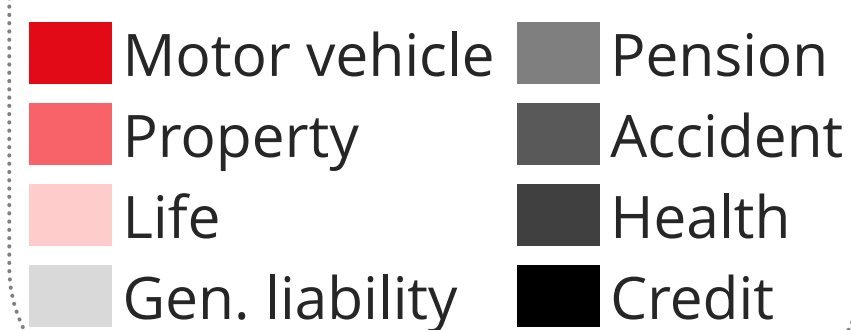
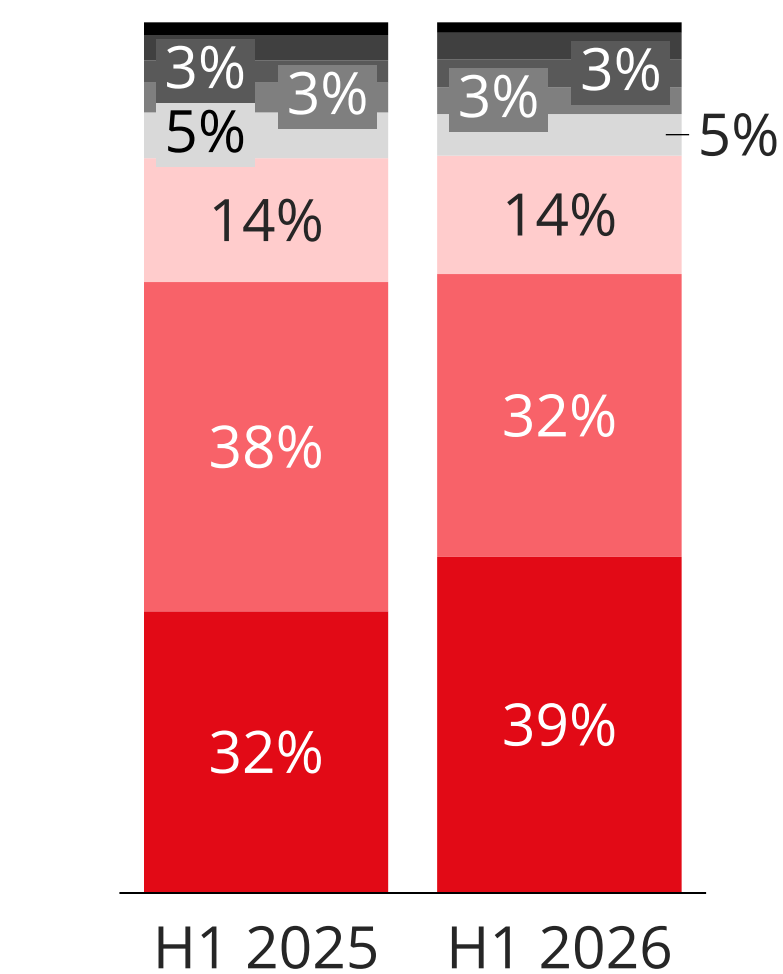
Structure by GWP non-consolidated

By Segment (consol.)

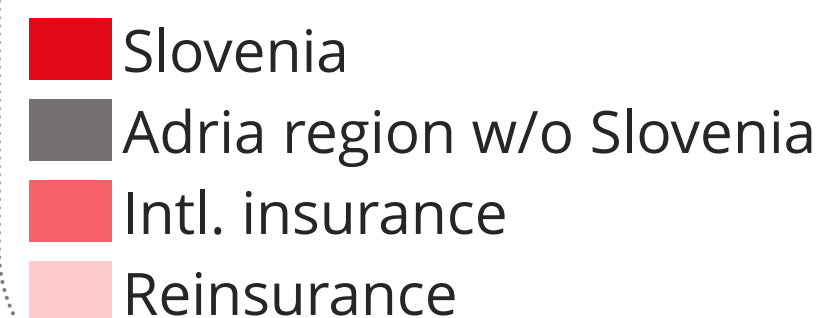
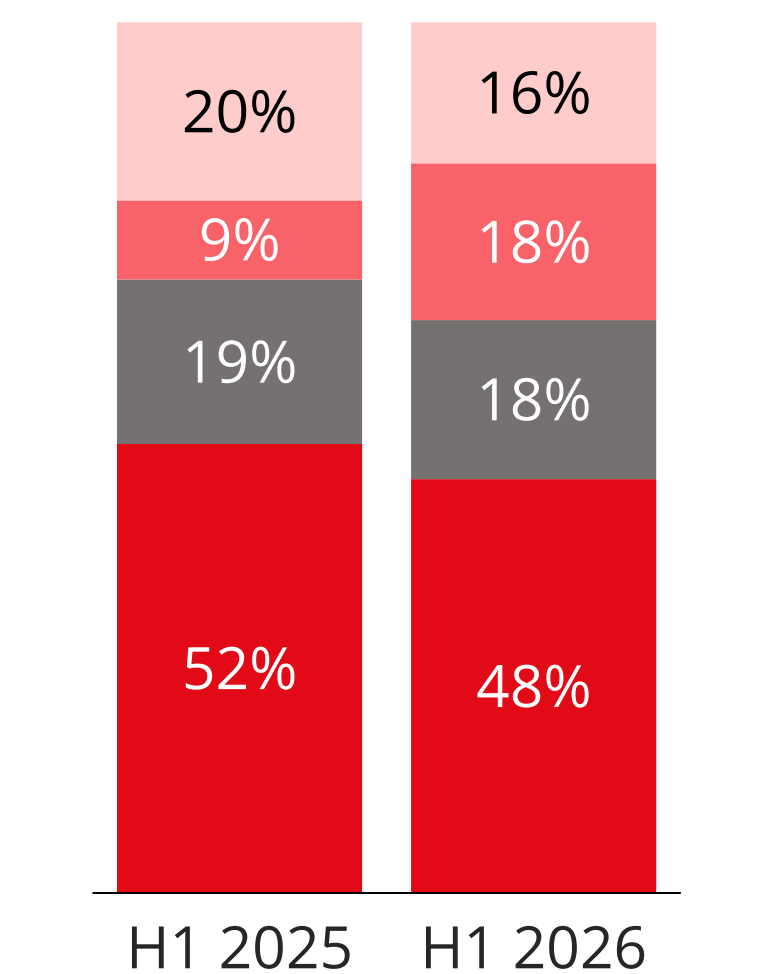


**Supplemental pension insurance*

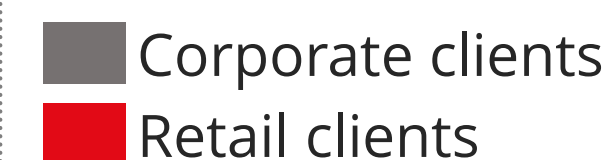
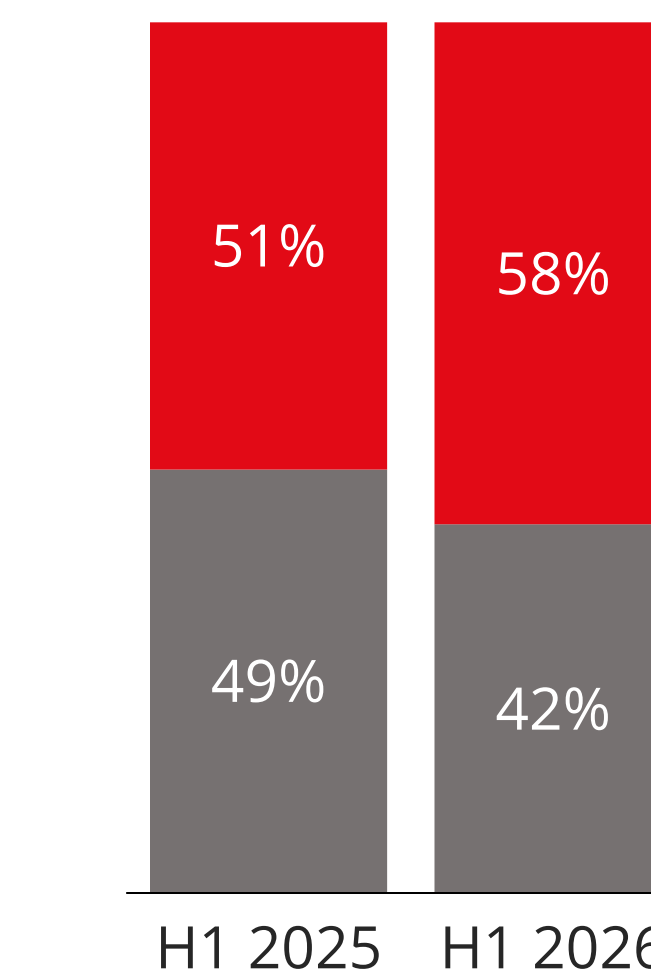
By Product/Service



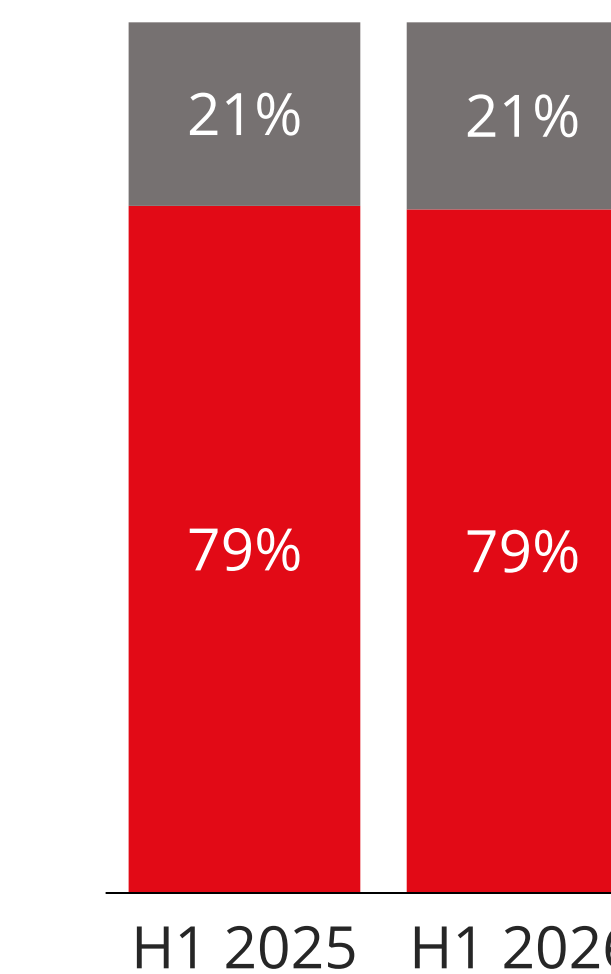
By Market (consol.)



By Type of Client



By Sales Channel



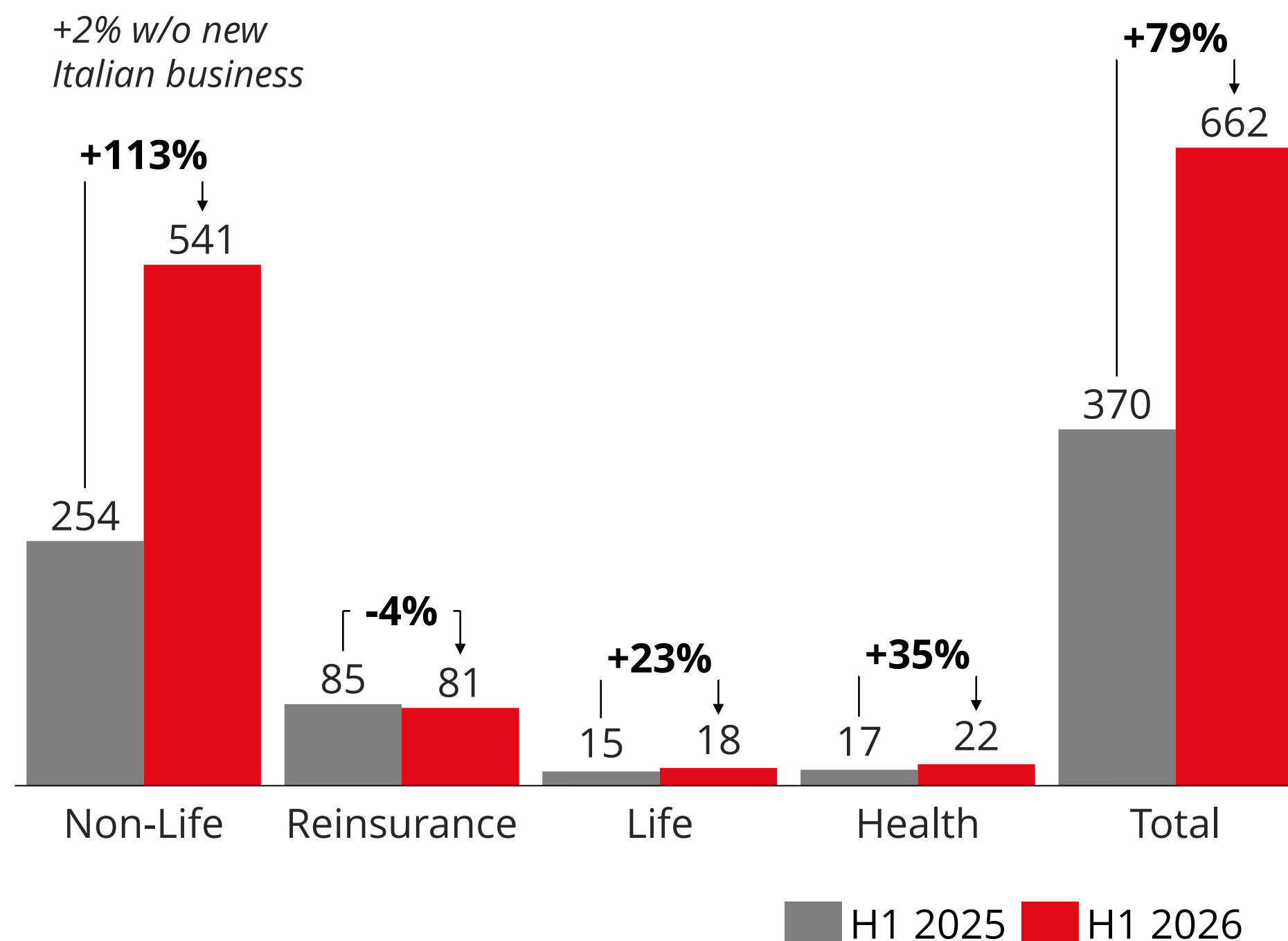


Claims Incurred

Growth in gross claims incurred, mainly driven by Non-life due to portfolio growth in international insurance business and higher CAT losses

Claims Incurred by Segments

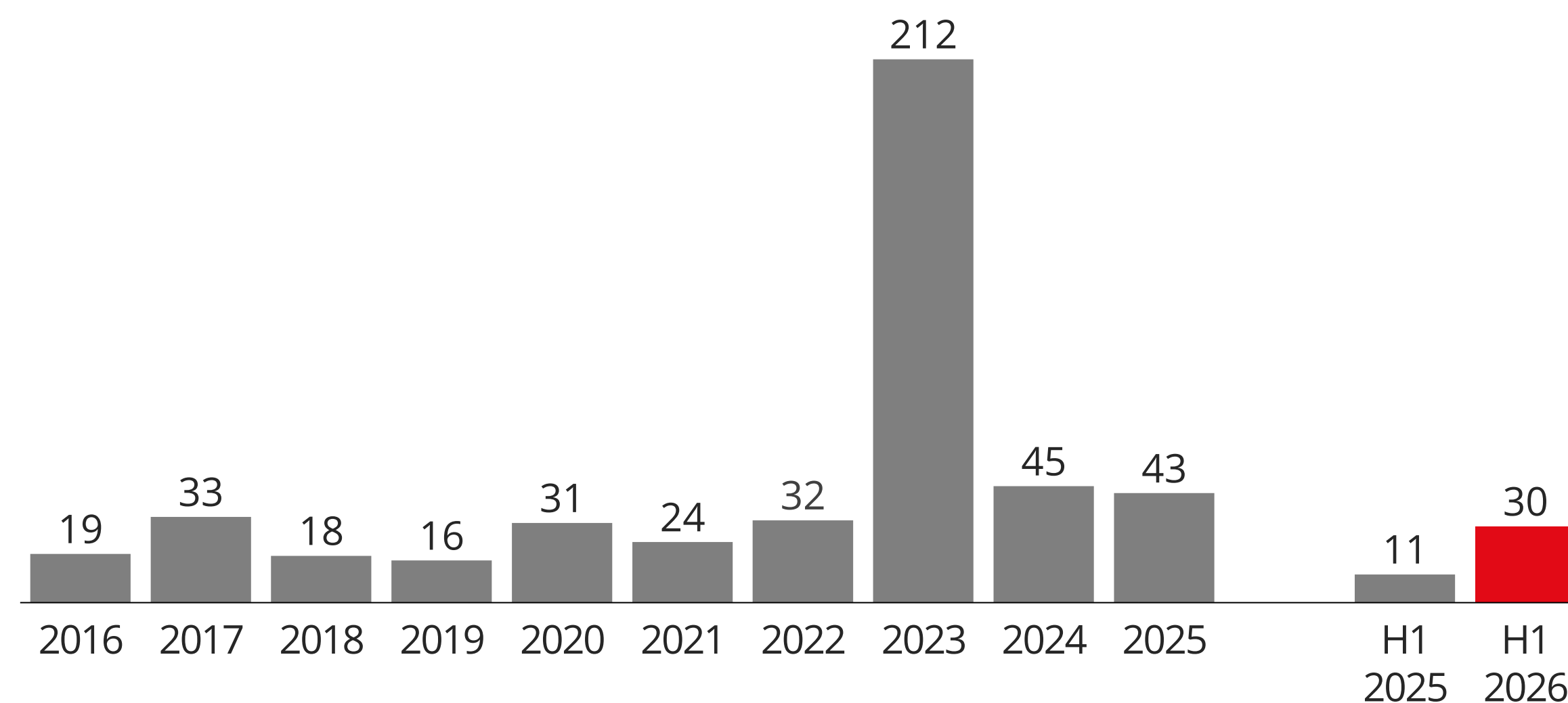
(in €m)



Nat CAT Losses (estimated values; in €m)

CAT events in H1 2026 (€29.7m gross; €27.8m net):

- **€22.7m gross impact from direct Slovenian portfolio** (storms in March and June)
- **€7.0m, Reinsurance** (storms in Central Europe and Iberian Peninsula; earthquake in Venezuela; heavy rainfall and flooding in Colombia)



Most frequent CAT events: floods, storms, hail and frost



Financial Investments of Insurance Portfolios

Higher return on financial investments, driven by positive FVTPL returns, higher interest income and stronger alternative investment and FX income

Portfolio structure

(Insurance portfolios, Unit-linked portfolios and Assets from financial contracts)

Instruments (in €M)	30 Jun 2026	31 Dec 2025	Index
Investment property	65.6	65.0	101
Investments in associates and joint ventures	56.5	48.7	116
Shares and other variable-income securities	273.4	253.2	108
Debt and other fixed-income securities	2,220.7	2,293.7	97
Loans given	16.2	12.4	131
Bank deposits	67.8	79.0	86
Other financial instruments	0.8	0.8	100
Total (1)	2,701.1	2,752.8	98
Unit-linked life insurance contract investments (2)	873.6	749.6	117
Financial investments from financial contracts (3)	862.0	802.5	107
Total (1+2+3)	4,436.7	4,304.9	103

Return on financial investments

(Unit-linked assets **excluded**)

Return on financial investments (in €M)	H1 2026	H1 2025
Interest income*	31.1	26.4
Dividend income	1.0	1.3
Net gains/losses on financial assets at FVTPL	3.4	1.8
Net gains/losses on financial assets at AC	0.0	0.0
Net gains/losses on financial assets at FVOCI	-0.7	0.1
Net impairment/reversal of impairment of financial assets	-0.1	0.2
Other investment income/expenses	4.5	-0.6
Total return on financial investments (1)	39.2	29.2
Gains/losses and impairments of investments in associates (2)	1.0	2.7
Total (1+2)	40.2	31.9
Rate of return on investment without UL	3.1%	2.7%

*Calculated using effective interest method

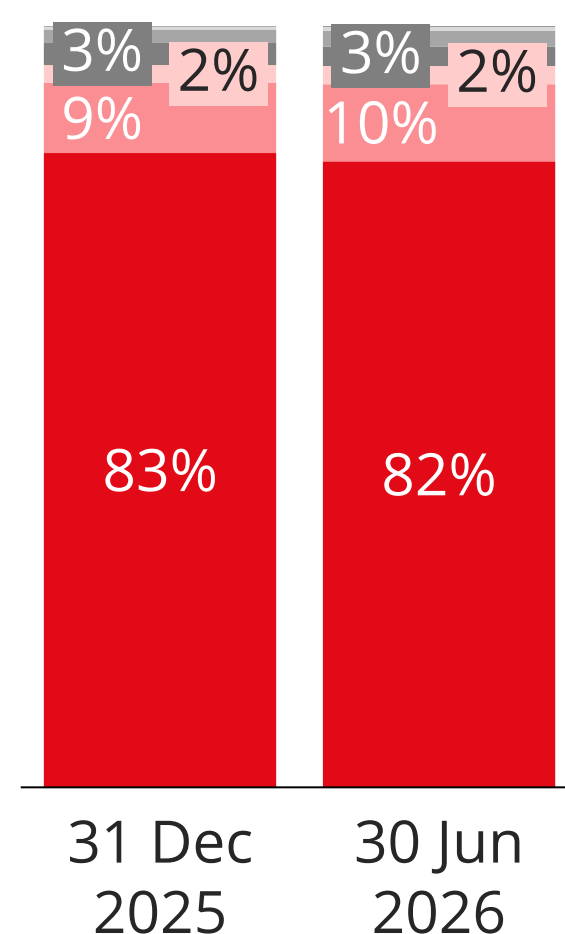


High Quality Investment Portfolio

Investment portfolio is managed conservatively to ensure safety, liquidity and investment yield, while maintaining high credit rating for overall portfolio

Portfolio structure

(United-linked products and from financial contracts excluded)

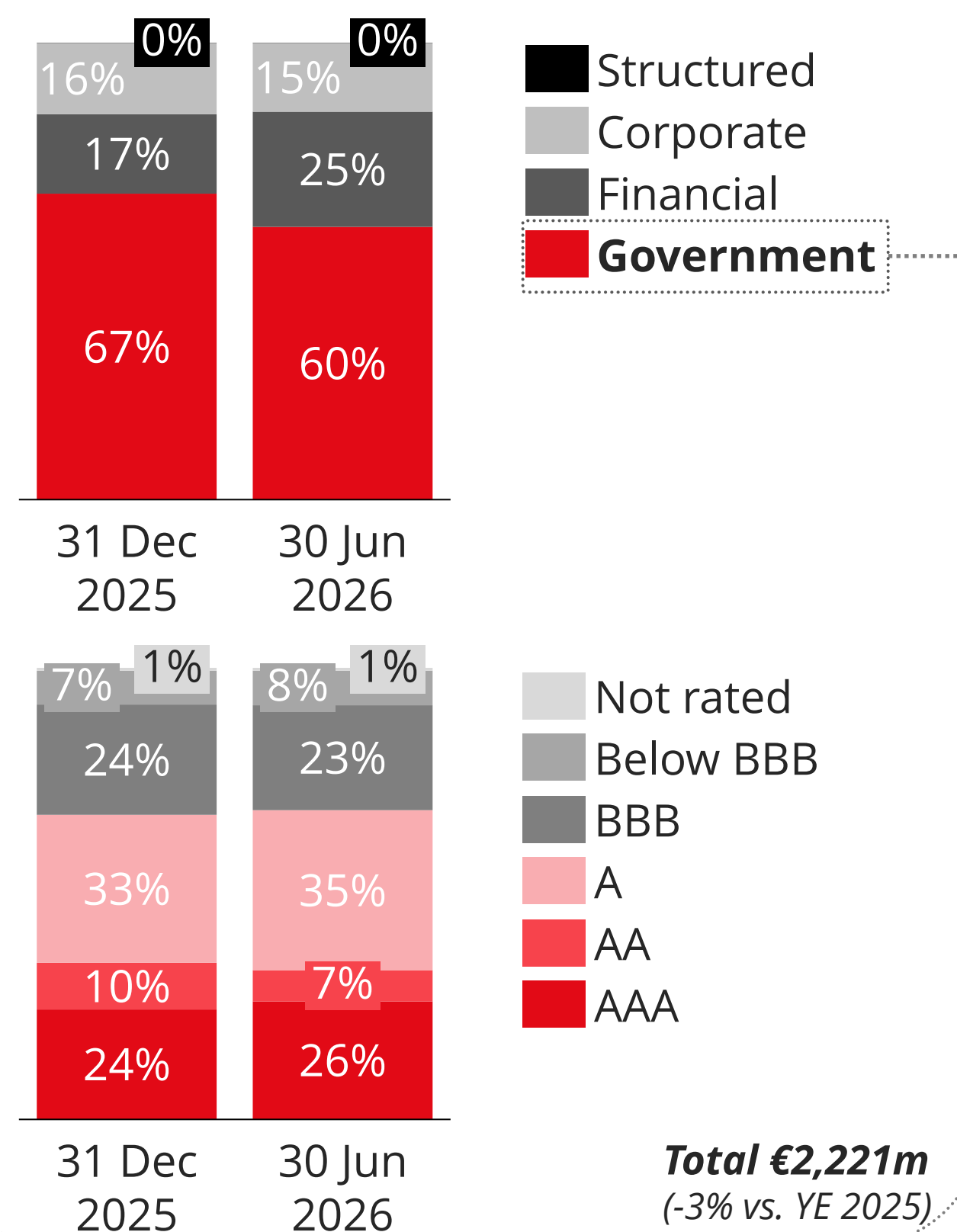


Debt and other fixed return securities

- Shares and other floating-rate securities
- Investment property
- Deposits with banks
- Shares in associates
- Loans given
- Other

Total: €2,701m
(-2% vs. YE 2025)

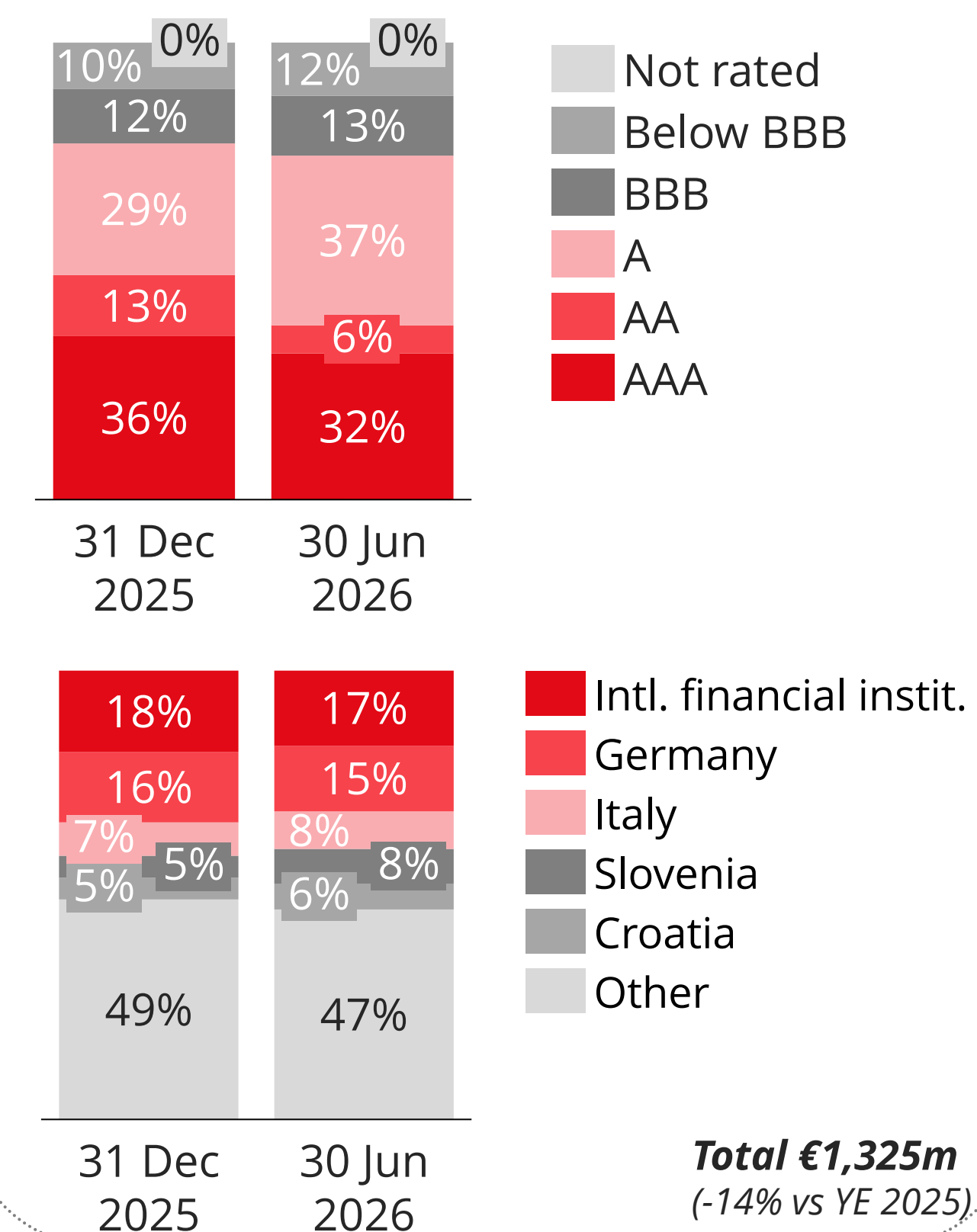
Debt Instruments



Total €2,221m
(-3% vs. YE 2025)

Government Bonds

(Bonds issued by international institutions included)

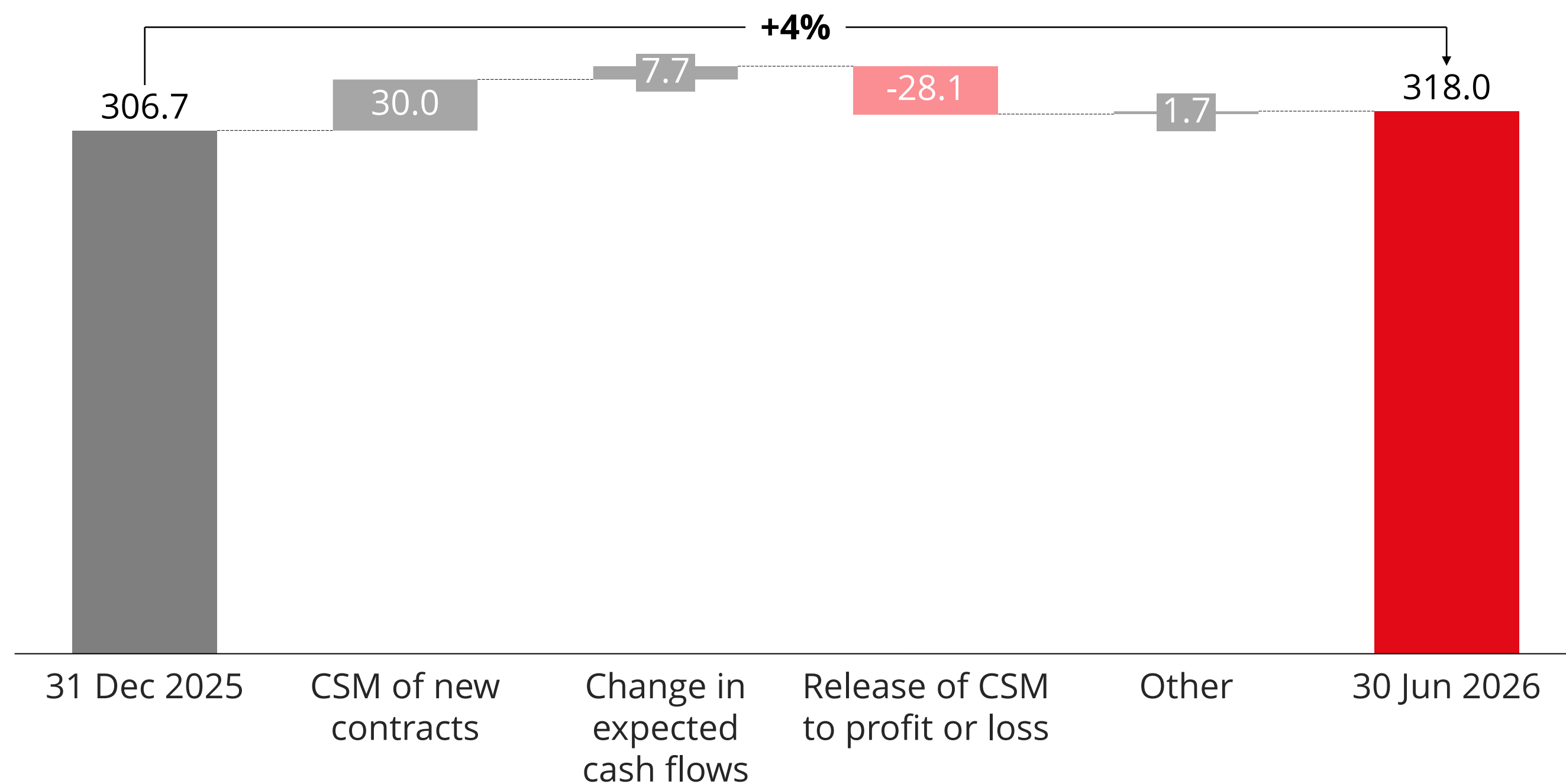


Total €1,325m
(-14% vs YE 2025)



Development of CSM

Total Contractual Service Margin (CSM) Development (in €M)



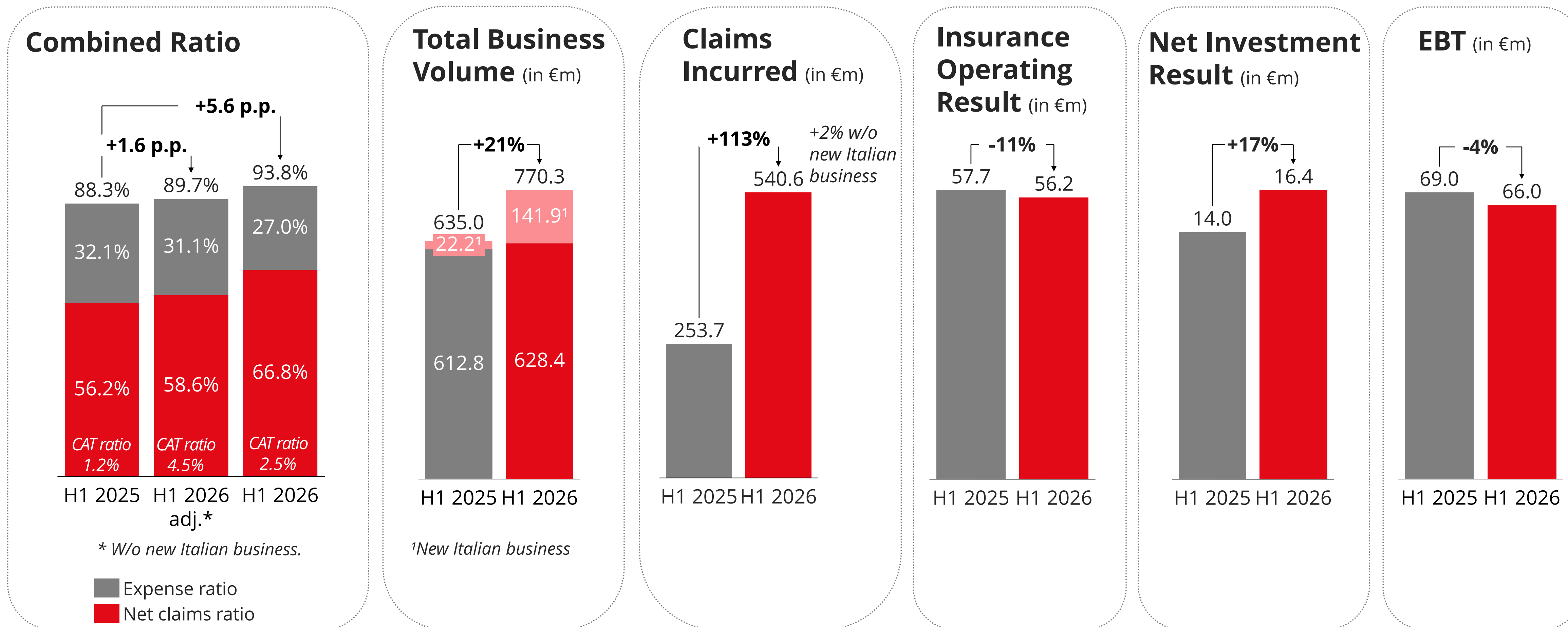
- New Business Margin Life: 13.9%
- CSM of new contracts/CSM: 9.4%
- 75% CSM of new contracts from Life business

Contractual service margin (CSM) includes unearned profit that Company expects to earn from insurance contracts. It is calculated based on expected future cash flows (inflows and outflows), taking into account time value of money and risk adjustment.



Segment: Non-Life

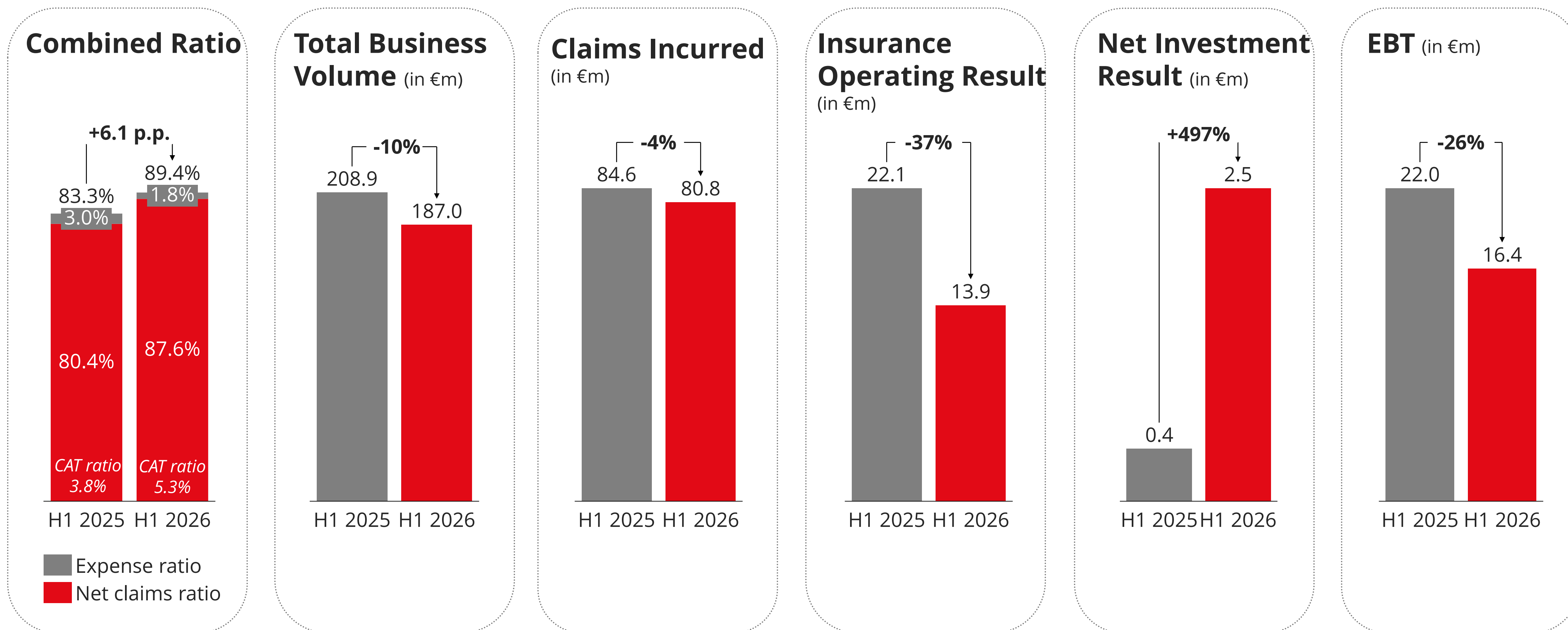
Strong volume growth, supported by international market expansion. Robust underwriting profitability, with results reflecting higher claims activity (incl. Nat CAT claims) and strong investment result.





Segment: Reinsurance

Reinsurance profitability remained strong; lower volumes in softening markets partly offset by stronger investment income

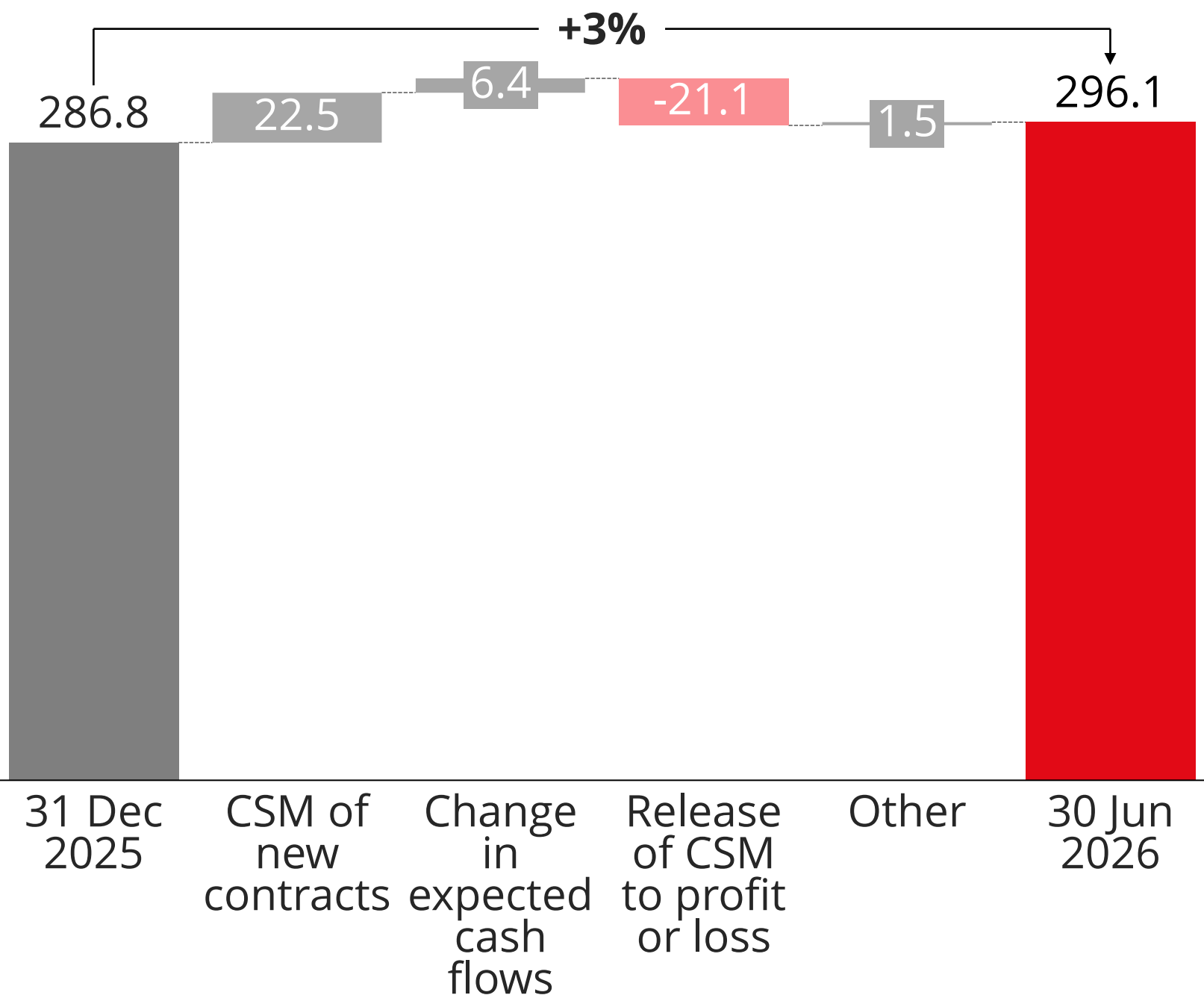




Segment: Life

Volume growth and strong new business profitability

Life CSM YoY Development (in €m)



Contractual service margin is unearned (future) profit from insurance contracts

New Business Margin (in %)



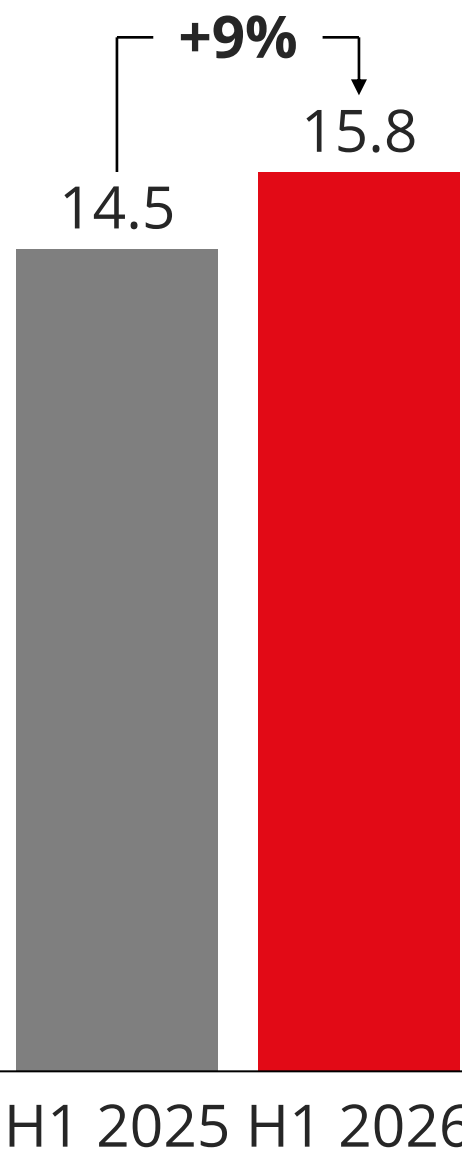
Total Business Volume (in €m)



Claims Incurred (in €m)



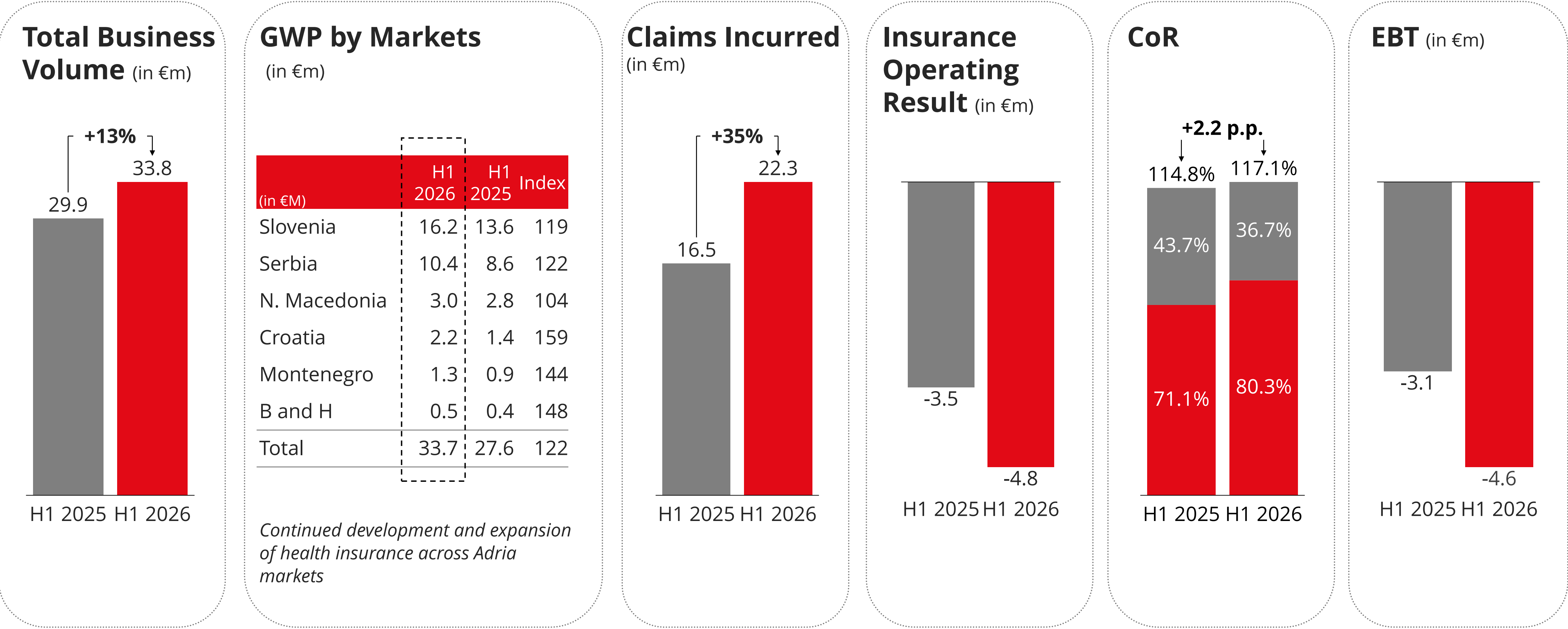
EBT (in €m)





Segment: Health

Continued portfolio growth across all markets. Claims growth driven by portfolio expansion, higher claim frequency and rising healthcare costs.





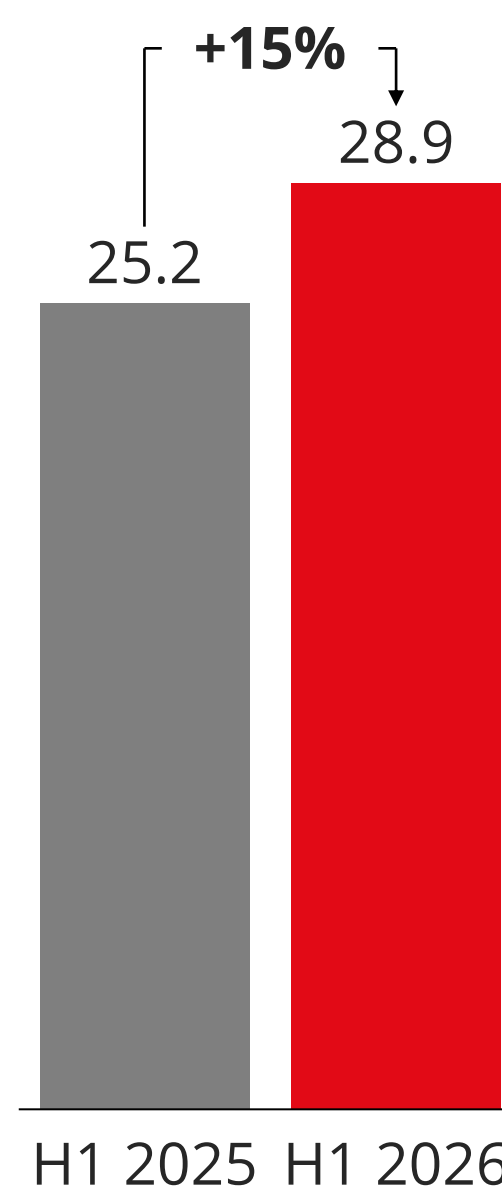
Segment: Asset Management

Continued growth in business volume. Strong earnings growth driven by higher AM fee income and improved investment results of own funds.

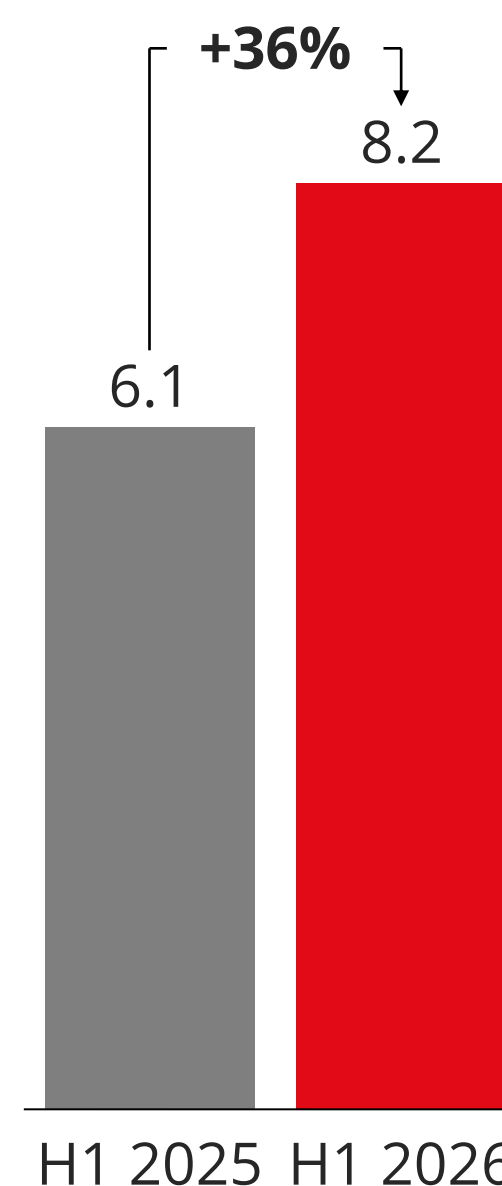
Total Business Volume (in €m)



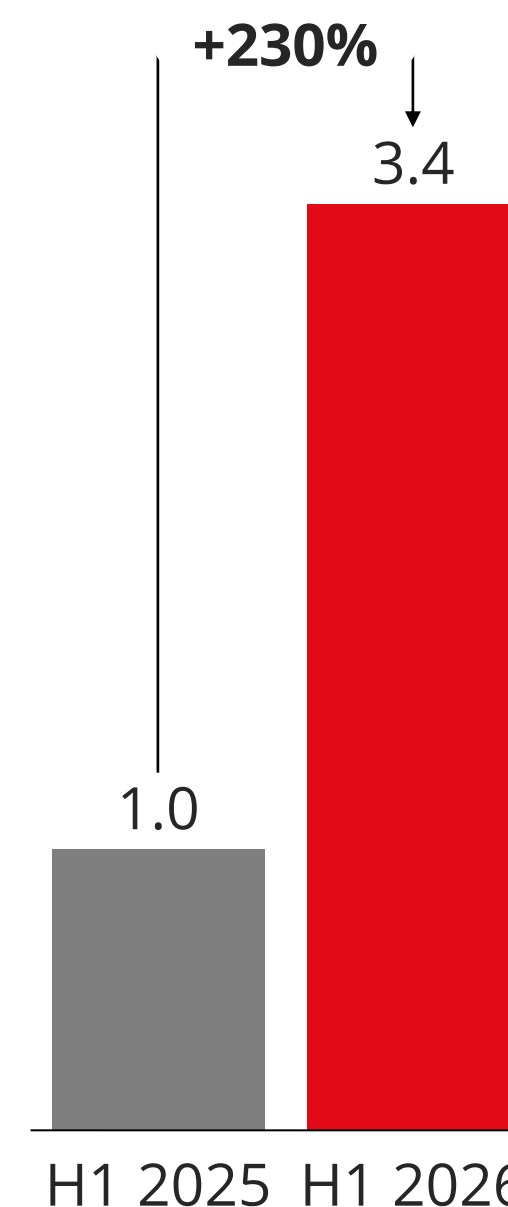
Income from AM (income from fees; in €m)



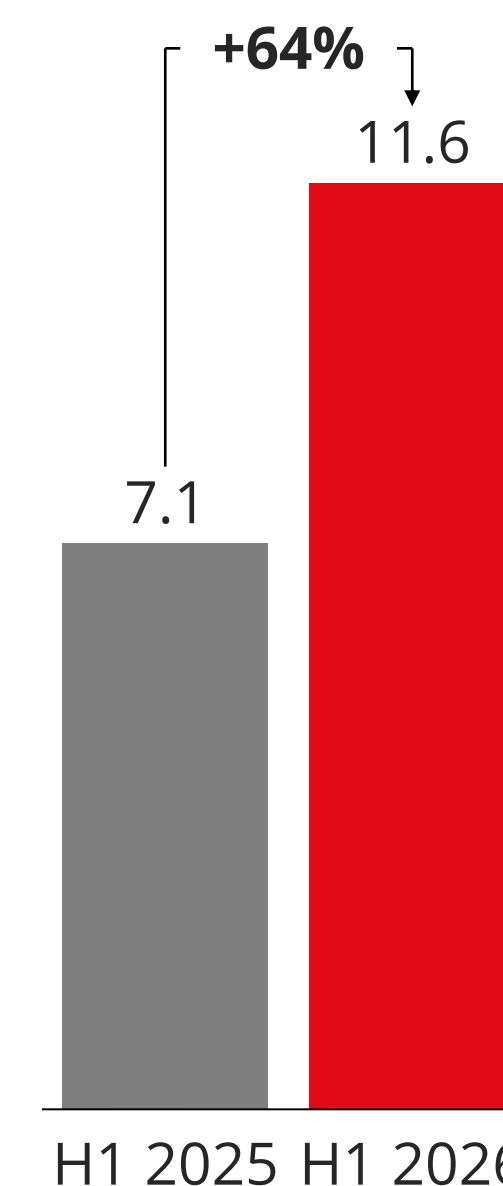
Operating Result (in €m)



Net Investment Result (in €m)



EBT (in €m)





Stable AUM

AUM in mutual funds and discretionary management benefited from net client inflows and favourable financial market conditions

AUM (in €m)



Assets under Management (in €m)

	30 Jun 2026	31 Dec 2025	Index
Own investment portfolio (1)	2,701.1	2,752.8	98
Unit-linked life insurance assets (2)	873.6	749.6	117
Financial instruments from financial contracts (3)	862.0	802.5	107
Total (1+2+3)	4,436.7	4,304.9	103
Assets under management (mutual funds, etc.) (4)	2,355.7	1,966.2	120
Total (1+2+3+4)	6,792.4	6,271.1	108

AuM in Mutual funds & discretionary mandate assets (in €m)

AUM as of 31 Dec 2025	3,062.8
Net inflow Impact (a)	150.0
Net market Impact (b)	380.6
Total (a+b)	530.6
AUM as of 30 Jun 2026	3,593.4



H1 2026 Performance at a Glance

P&L Highlights (in €m)	H1 2026	H1 2025	Index
Total business volume (1+2)	1,198.7	1,065.0	113
<i>Gross written premium (1)</i>	1,155.1	1,022.3	113
<i>Other income (2)</i>	43.6	42.7	102
Insurance operating result (a)	75.2	85.8	88
<i>Insurance revenue</i>	1,128.7	699.1	161
<i>Claims incurred</i>	-662.0	-369.6	179
<i>Acquisition & admin. costs incl. non-attributable items</i>	-284.7	-189.8	150
<i>Net reinsurance service result</i>	-104.8	-45.5	231
<i>Net other insurance revenue and expenses</i>	-2.0	-8.5	24
Net Investment result (b)	28.7	20.5	140
Result from non-insurance operations (c)	1.3	3.3	41
Earnings before tax (a+b+c)	105.2	109.6	96
Net earnings	85.7	91.4	94
<i>Other comprehensive income</i>	-2.7	6.6	

Financial position indicators (in €m)	30 Jun 2026	31 Dec 2025	Index
Balance sheet total	5,601.8	5,436.0	103
Equity	1,092.9	1,078.1	101
Asset under management (AUM)	6,792.4	6,271.1	108
Contractual service margin (CSM)	318.0	306.7	104
Number of employees	5,206	5,155	101
Number of employees FTE	5,072	5,037	101

Key performance indicators	H1 2026	H1 2025	Change
Annualised ROE	16.5%	19.2%	-2.6 p.p.
Combined ratio	93.9%	88.2%	5.7 p.p.
Nat CAT claims ratio	2.8%	1.7%	1.1 p.p.
Claims ratio	69.7%	61.7%	8.1 p.p.
Expense ratio	24.2%	26.5%	-2.3 p.p.
Non-Life: Combined ratio	93.8%	88.3%	5.6 p.p.
Health: Combined ratio	117.1%	114.8%	2.2 p.p.
Reinsurance: Combined ratio	89.4%	83.3%	6.1 p.p.
New business margin Life	13.9%	12.2%	1.6 p.p.
CSM growth ratio	106%	101%	5.5 p.p.

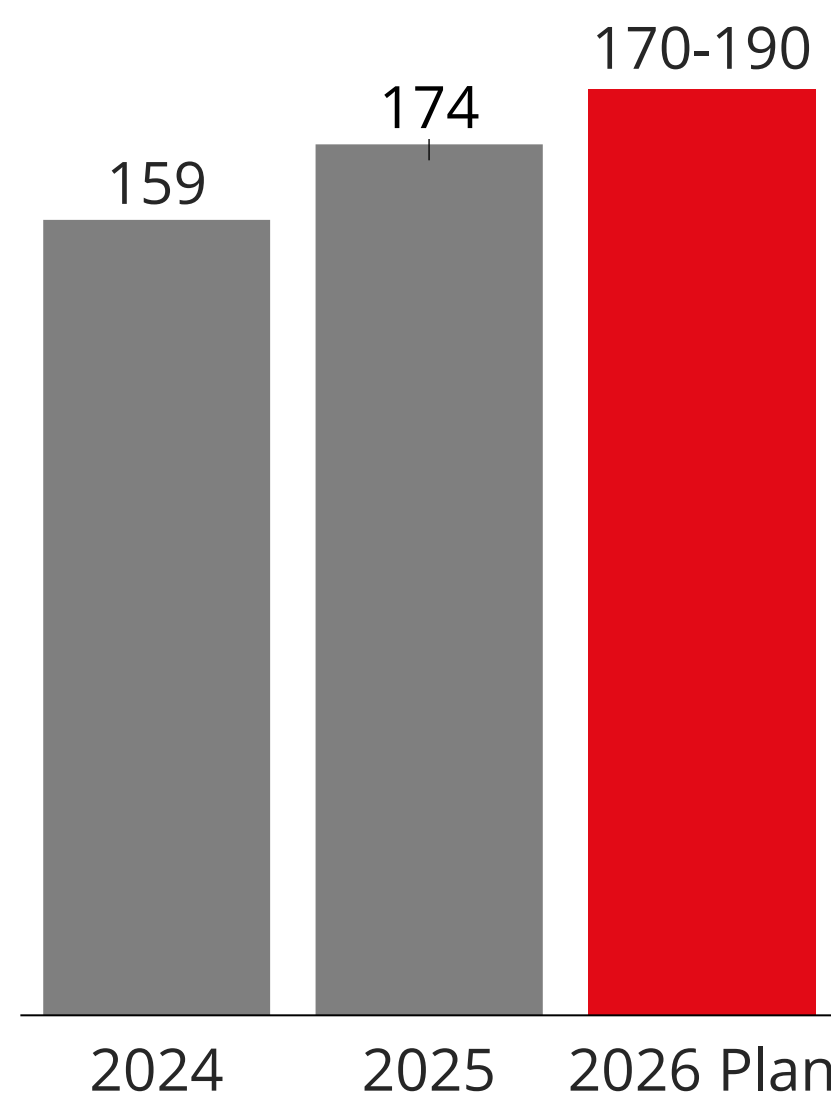
Outlook



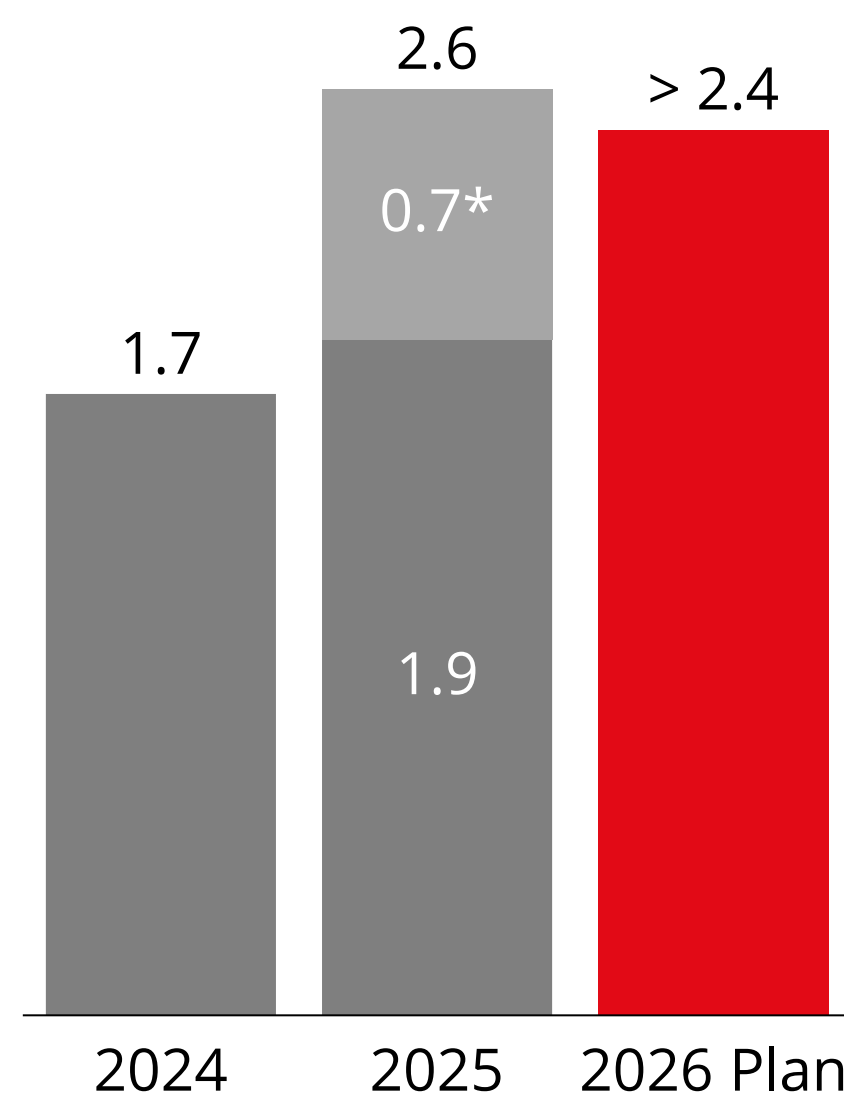


At H1 2026 Confirmation of Annual Profit Guidance

Earnings Before Tax (in €m)

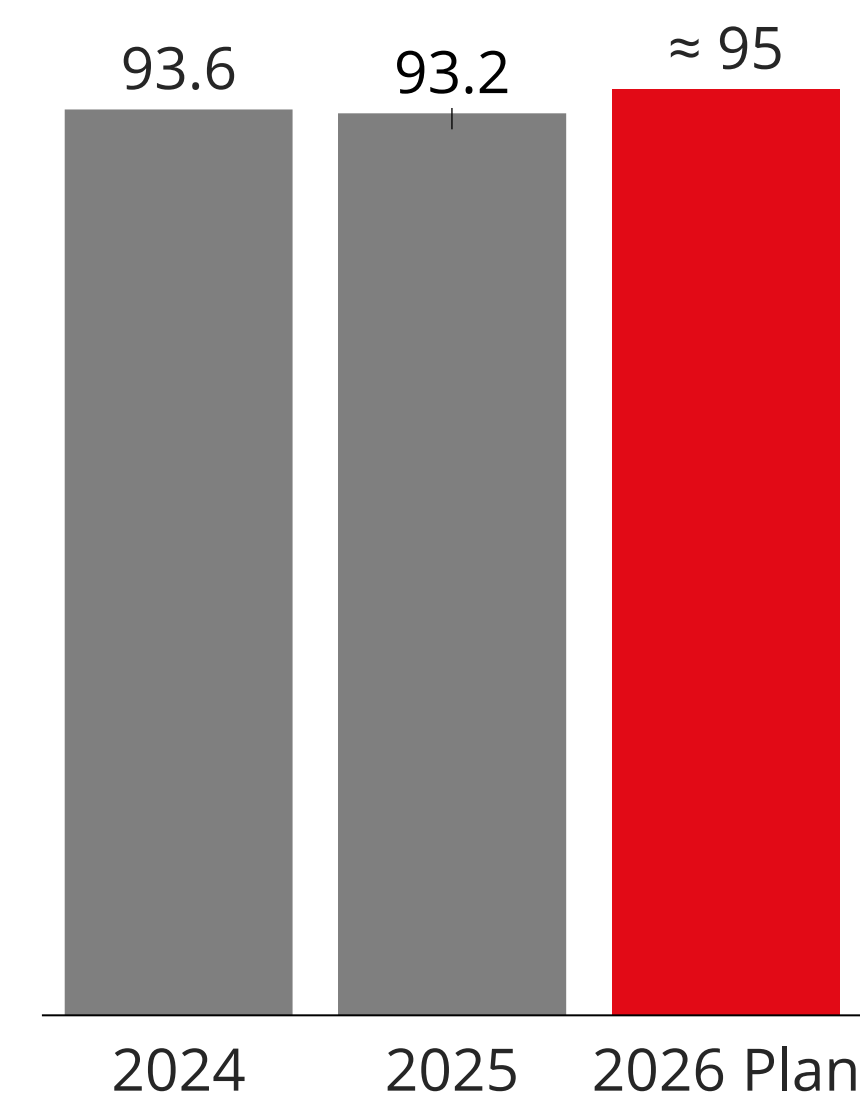


Total Business Volume (in €b)



**New Italian business*

Combined Ratio (in %)

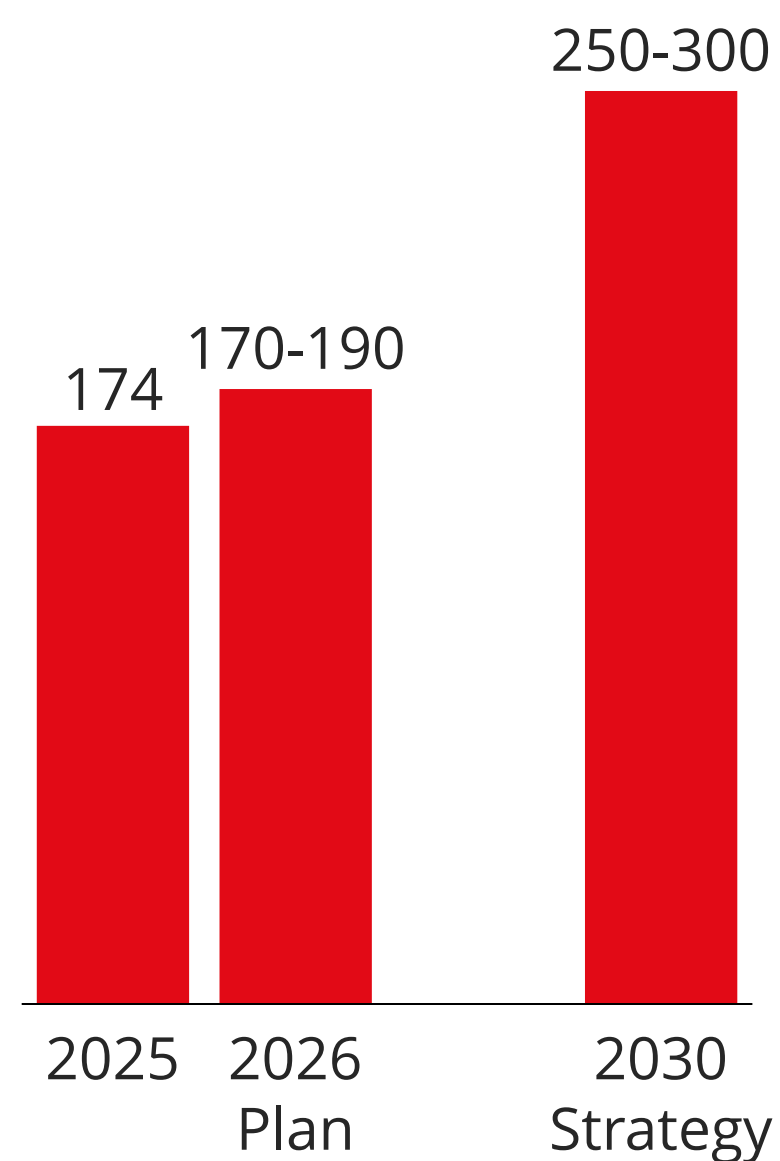




On Track to Deliver 2030 Strategic Ambitions

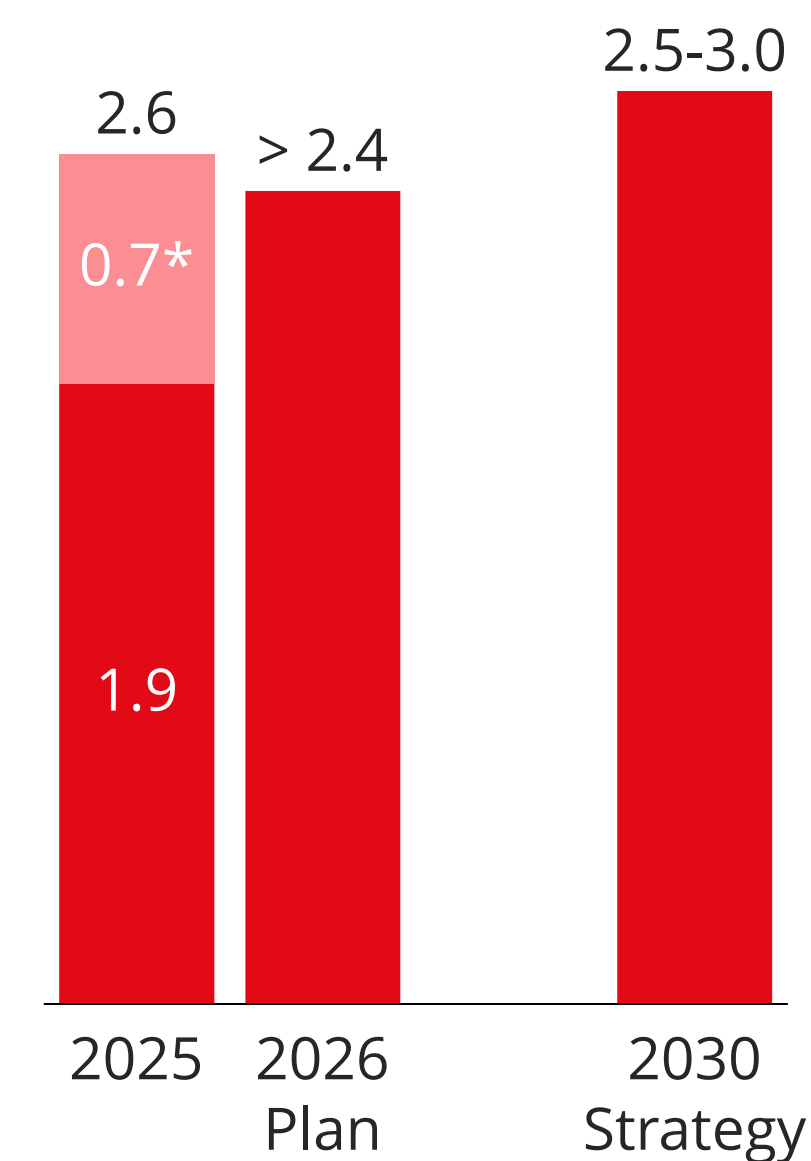
Doubling Profit

(in €m)



Growth in Business Volume

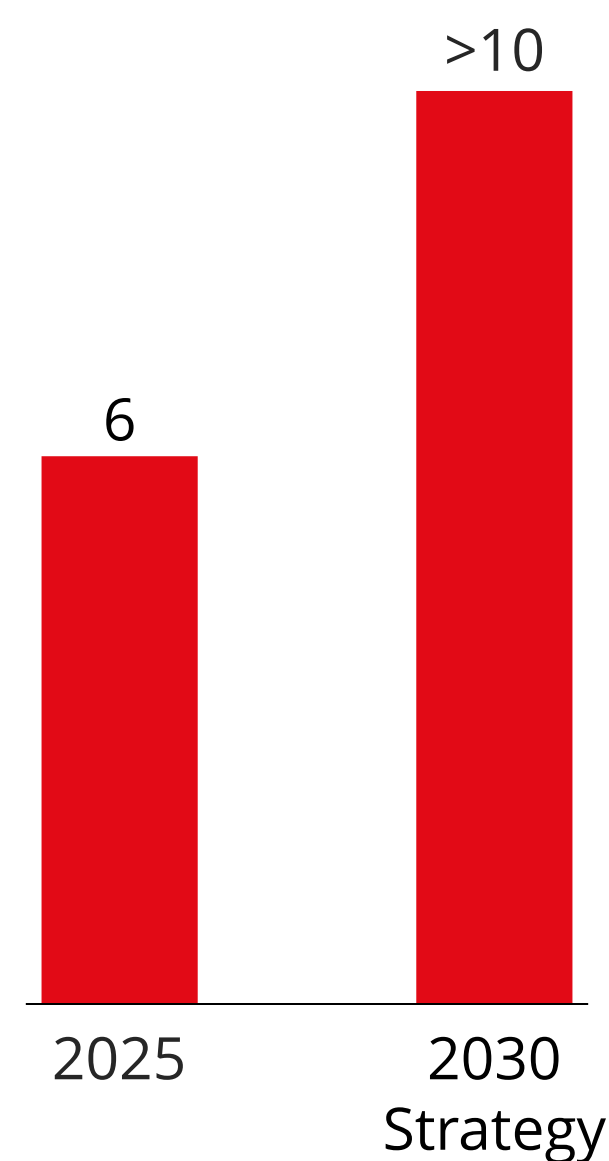
(in €b)



*New Italian business

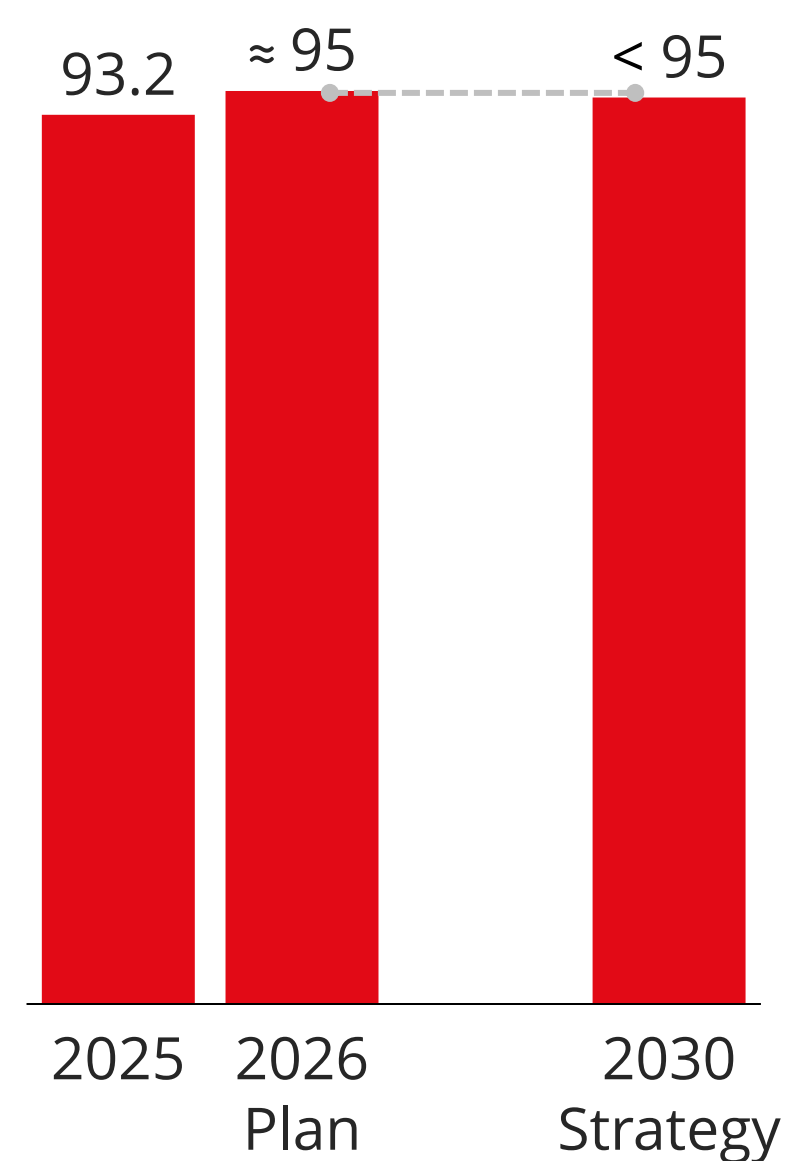
Growth in AuM

(in €b)



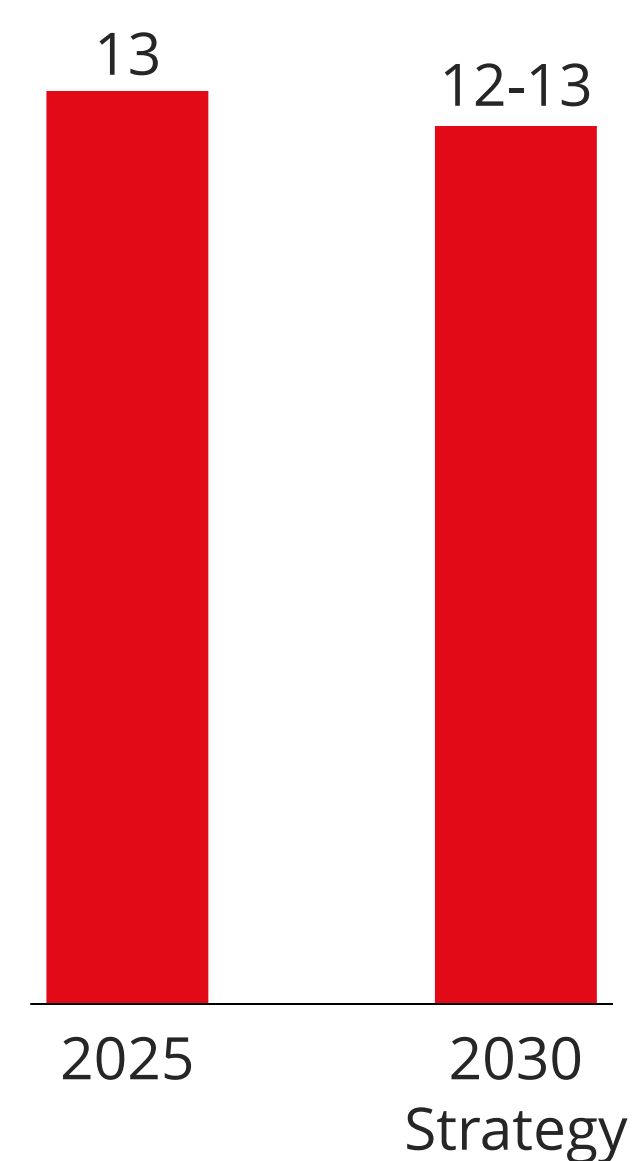
Strong Underwriting Profitability – CoR

(in %)



We Operate Safely & Profitably - ROE

(in %)





We Strive to Be Profitable, Stable and Secure Investment for Our Investors

Attractive & Sustainable Dividend Policy (in €m; %)

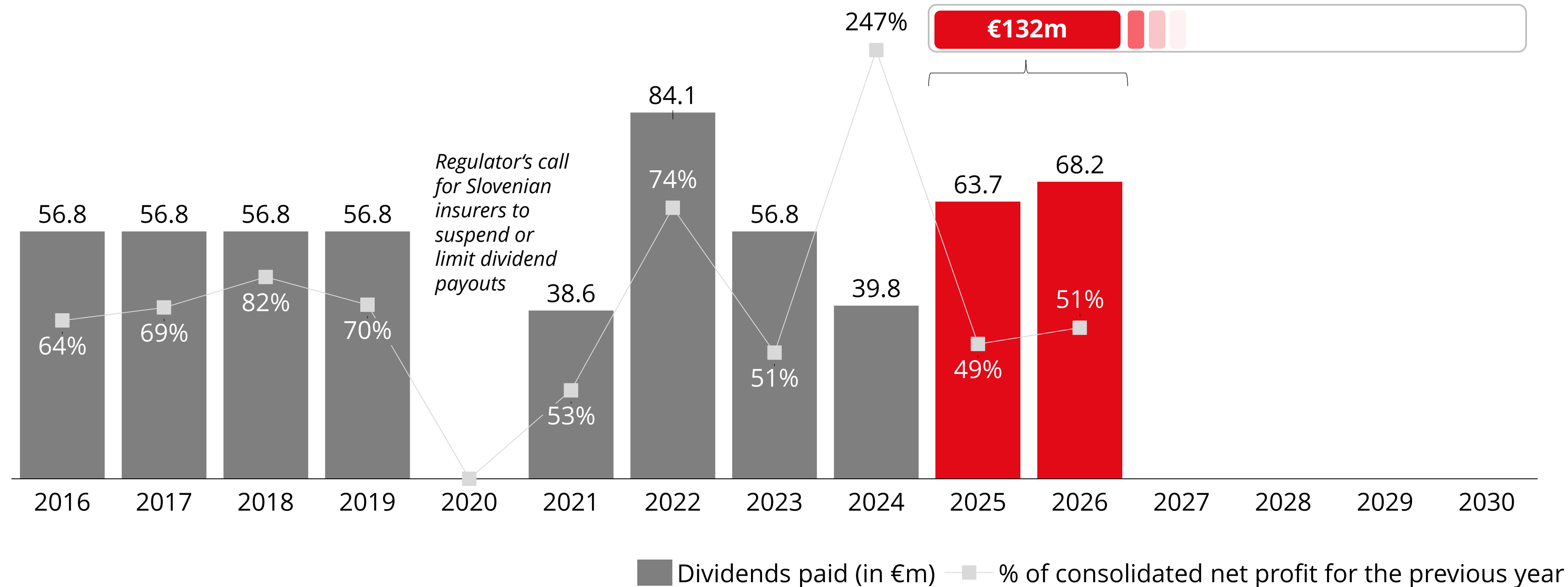
50 %

Returned to shareholders

50 %

Retained to fund growth

Payout based on dividend policy & capital needs







Next Reporting Event: 9M 2026 Results

2026 Financial Calendar

Planned date ¹	Time ¹	Type of announcement
Friday, 6 March 2026	8:30	Preliminary key figures 2025
Monday, 30 March 2026	8:30	Audited annual report for 2025
Thursday, 23 April 2026		Convocation Notice of General Meeting of Shareholders on distribution of profit
Wednesday, 20 May 2026	8:30	January – March 2026 Results
Tuesday, 2 June 2026		General Meeting of Shareholders and notice of its resolutions
Friday, 21 August 2026	8:30	January – June 2026 Interim Report
Wednesday, 18 November 2026	8:30	January – September 2026 Results

¹ Central European Time. Dates and times are provisional and are subject to change.

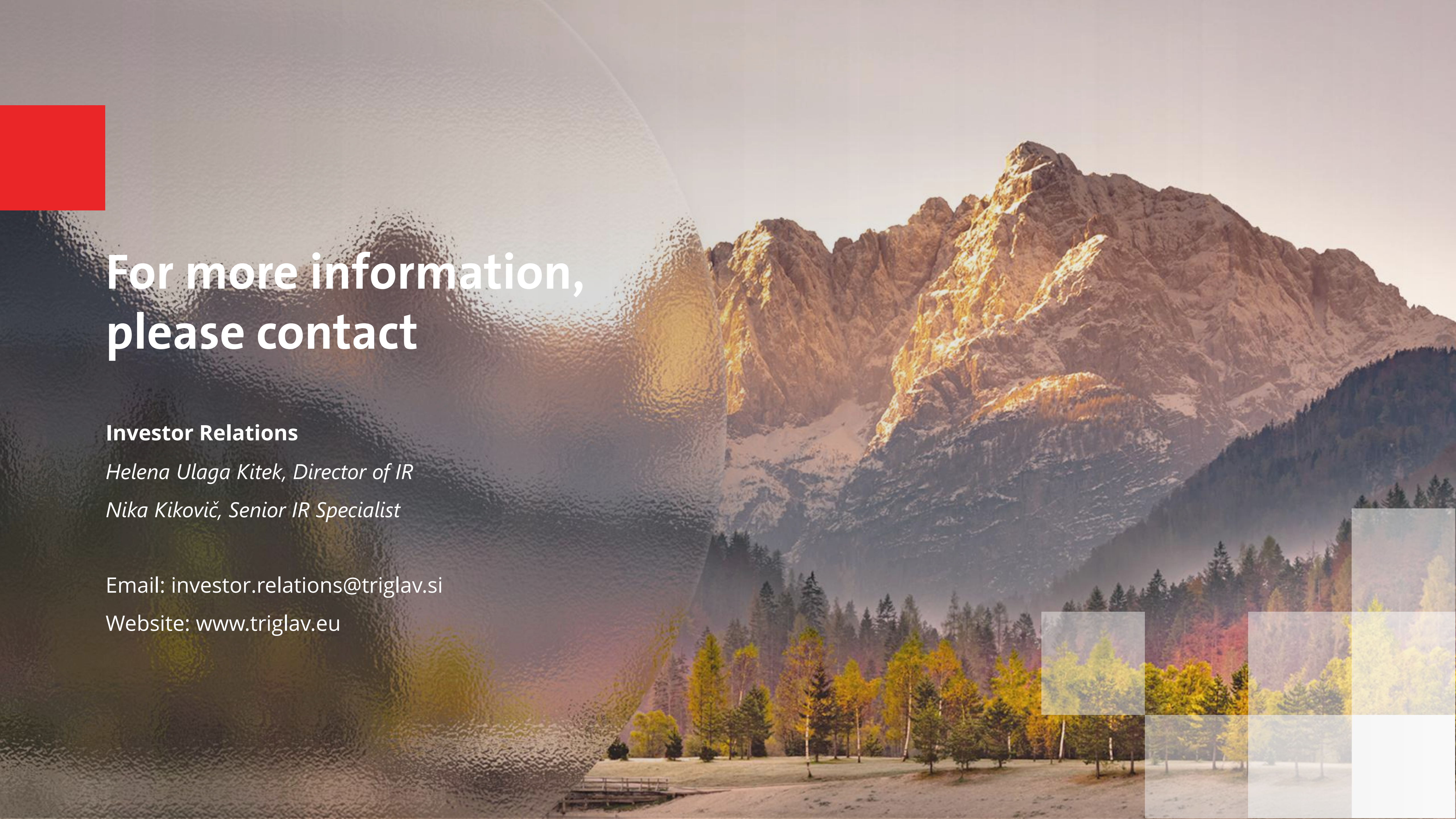


Glossary

▪ Assets under management (AUM)	<i>Comprise own investment portfolio, assets from pension insurance savings funds, unit-linked insurance assets, assets in mutual funds and discretionary mandate assets, and alternative investments.</i>
▪ Capital adequacy ratio	<i>Ratio of available own funds eligible to cover the solvency capital requirement to solvency capital requirement.</i>
▪ Claims incurred	<i>Comprise insurance service expenses for claims, change in future cash flows, change in experience correction, loss of onerous contracts, allocation to onerous contracts and remaining insurance expenses.</i>
▪ Claims ratio	<i>Ratio of sum of claims, change in future cash flows, change in experience correction, change in onerous contracts and reinsurance result to insurance revenue.</i>
▪ Combined ratio	<i>Sum of expense ratio and claims ratio. It measures profitability of contracts in NL, Re, Health, or all segments together, excluding investment returns. A value of less than 100% reflects positive business performance.</i>
▪ Comprehensive income	<i>Consists of two elements. First element comprises net earnings in the accounting period from the statement of profit or loss. Second element comprises other comprehensive income, which discloses income and expense items that are not recognised in the statement of profit or loss, but affect the balance of shareholders' equity.</i>
▪ Contractual service margin (CSM)	<i>Represents estimated unearned profit of insurance contracts, which will be recognised in statement of profit or loss over the coverage period of insurance service. It is calculated based on the present value of expected future cash flows (inflows and outflows) of the group of insurance contracts and risk adjustment for non-financial risk.</i>
▪ CSM growth ratio	<i>Ratio of the CSM of new contracts to the contractual service margin released to profit or loss as the related cash flows fall due.</i>
▪ CSM of new contracts/Total CSM	<i>Ratio of contractual service margin (CSM) of new contracts in reporting period to total contractual service margin. It is appropriate for monitoring future effects of new business.</i>

Glossary – cont.

▪ Expense ratio	<i>Ratio of sum of attributable and non-attributable costs to insurance revenue. It is a component of the combined ratio and plays a crucial role in explaining cost-effectiveness impact.</i>
▪ Gross written premium (GWP)	<i>Sum of all premiums that insurance company charges to policyholders following underwriting or renewal of policies in accounting period.</i>
▪ Insurance operating result	<i>Comprises insurance revenue less claims incurred and acquisition and administrative costs, including non-attributable costs, net reinsurance service result and net other insurance income/expenses.</i>
▪ Nat CAT claims ratio	<i>Ratio of estimated net amount of nat CAT claims to insurance revenue.</i>
▪ Net investment result	<i>Comprises investment result, financial result from insurance contracts, gains and losses on investments in associates, net gains or losses from impairment of investments in associates and change in provisions for not achieving yield on supplemental voluntary pension insurance.</i>
▪ New business margin Life	<i>Ratio of sum of the contractual service margin (CSM) of new contracts to loss of onerous contracts recognised for new policies and present value of new premium.</i>
▪ Result from non-insurance operations	<i>Sum of categories that are not included in insurance operating result and net investment result.</i>
▪ Return on equity (ROE)	<i>Ratio of net earnings for the period to the average balance of shareholders' equity in the period. In interim reports, return on equity is annualised. It enables year-on-year comparability of return on equity while also providing a quick annual estimate of profitability.</i>
▪ Return on financial investments	<i>Ratio of return on investment to average balance of financial investments.</i>
▪ Total business volume (TBV)	<i>Gross written premium and other income.</i>
▪ Total revenue	<i>Insurance revenue, asset management income, other operating income and other income.</i>



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